

Annex I Interview guides

I.1 Key informant interviews

The key informant interviews were carried out using the following as a guide. Questions varied depending on the response and the role that the interviewee has played. Interviews typically took from 50 to 60 minutes. This guide has been modified slightly from that presented in the inception report (with the shifting of the “Who Benefits?” question from efficiency to effectiveness, and the shifting of the immediate/long term question from relevance to sustainability.)

| <i>Criterion</i> | <i>Interview question</i> |
|-----------------------|--|
| <i>Introductory</i> | What involvement have you had with Afghanistan? What engagement have you had with the ROI or with other Danish funded assistance? |
| <i>Relevance</i> | How does the ROI support to Afghanistan fit into overall Danish Development policy? |
| <i>Relevance</i> | What tensions are there between Afghan Government policy and the ROI approach in Afghanistan? |
| <i>Relevance</i> | What do communities contribute to the ROI programme? How good a fit is the ROI programme to local needs? |
| <i>Relevance</i> | How have ROI partners addressed gender equality and the protection of children and of minority groups? |
| <i>Effectiveness</i> | To what extent do different groups benefit from the ROI initiative? Which groups (men/women, adults/children, stayee/returnee/IDP/displaced returnee) benefit the most? |
| <i>Effectiveness</i> | Which elements of the ROI have the greatest impact on the capacity development of local/national institutions and NGOs? |
| <i>Effectiveness</i> | What risk assessment did you undertake? What, if any, mitigation measures have you taken? How do you plan to exit? |
| <i>Efficiency</i> | To what extent has the ROI implementation deviated from the plan? Why? |
| <i>Efficiency</i> | To what extent was the mix of partners appropriate for the ROI policy objective? (To partners: What is your unique contribution to the ROI?) |
| <i>Efficiency</i> | To what extent has there been synergy or duplication between the different elements of the ROI? |
| <i>Efficiency</i> | To what extent has there been synergy or duplication between the ROI activities and the activities of other stakeholders? What role have ROI partners played in coordination? |
| <i>Efficiency</i> | How is the ROI programme monitored? What influence has monitoring had on programme implementation? |
| <i>Efficiency</i> | How has the programme changed from the First Phase? To what extent were these changes driven by lessons learned? |
| <i>Efficiency</i> | How could the present management arrangements (HUC/Kabul) be improved? |
| <i>Impact</i> | What have been the most successful parts of the ROI, in terms of impact or likely impact? |
| <i>Impact</i> | To what extent is the ROI contributing to "Denmark making a difference"? How? |
| <i>Sustainability</i> | To what extent is the programme design flexible enough to cope with the identified major risks and to what extent does it include mitigation measures? |
| <i>Sustainability</i> | Is the ROI primarily meeting short-term relief/recovery physical needs or long-term development capacity building needs? Why do you think so? |
| <i>Sustainability</i> | What factors (if any) related to planning and implementation of the Danish ROI support (including partner capacity and funding cycles) are limiting or may limit the potential for obtaining longer-term impacts? |
| <i>Sustainability</i> | For which ROI activities has the cooperation with, and involvement of, national/local institutions, NGOs, CBO's and other groups or organisations been sufficient to create national/local ownership and promote sustainability? |
| <i>Sustainability</i> | Are there important gaps, areas, trends, drivers of change etc. within which Denmark has not yet engaged, but which might hold potential for future Danish ROI support? |

| <i>Criterion</i> | <i>Interview question</i> |
|------------------|---|
| <i>Wrap-up</i> | What personal lessons have you drawn (or had reinforced by the ROI project)? If you were starting again with the ROI would you do it any differently? |
| <i>Wrap-up</i> | Who else do you think we should talk to? |

I.2 Interviews with community leaders and beneficiaries

The questions for the affected community were based on the following interview guide.

| <i>Criterion</i> | <i>Interview question</i> |
|-----------------------|--|
| <i>Introductory</i> | What has the ROI agency done in this village? |
| <i>Relevance</i> | Was this one of your biggest needs – if not what is your biggest need? |
| <i>Relevance</i> | What contribution did you make to the work? |
| <i>Relevance</i> | Who benefited most from the project, men or women? Adults or children? Stayees, returnees, IDPs? |
| <i>Effectiveness</i> | Which part of the project was, or do you expect to be, the most useful for you? |
| <i>Efficiency</i> | Have there been any changes from what was planned? |
| <i>Efficiency</i> | What other agencies are working in this village? |
| <i>Sustainability</i> | Who owns this (well/other project output)? |
| <i>Sustainability</i> | Who will maintain this (well/ other project output)? |