

## **Annex 3: Terms of Reference: Desk study on the role of donors in supporting humanitarian-development nexus work**

In 2018, Denmark and UNHCR commissioned a joint evaluation of the Kalobeyei Integrated Socio Economic Development Plan in Turkana, Kenya, aiming to assess the emerging results of a 15-year integrated development plan that seeks to address developmental challenges as well as protection needs in Turkana in northwestern Kenya.

The KISED DP presents a new approach to address the needs of refugees and host communities and provides a long-term perspective rooted in the complex realities facing both hosts and refugees in a context with a large population of refugees, as well as extended development challenges.

The evaluation will be finalized mid-2019, anticipated with a number of overall findings on how to go forward in addressing the humanitarian-development nexus in a protracted refugee situation.

While the evaluation focuses on the large range of stakeholders involved in the KISED DP, including donor engagement, the final evaluation report will not have a specific focus and elaborated recommendations for donors such as Denmark on how to best support a model such as the KISED DP. For donors such as Denmark, and the international community at large, the evaluation is potentially important for follow-up on commitments from the Global Compact for Refugees (GCR) and for advocacy, dialogue and for operational approaches with partners in forced displacement situations.

In order to understand the challenges and opportunities in bridging the humanitarian-development divide, and in order provide to specific points of action going forward, the Evaluation Department is therefore commissioning an evaluation study to follow up on evaluation findings and recommendations. The study will assess in more detail the role of donors in taking this agenda forward – not only in Kenya, but also at the global level.

### **Objective**

The desk study will take as point of departure the evaluation findings and conclusions and draw from the evaluation the main lessons learned for donors such as Denmark in engaging across the humanitarian-development nexus. The desk study will assess not only the Kalobeyei evaluation, but draw upon similar studies that address displacement situations in a longer-term perspective.

The desk study will provide Denmark and other donors with evidence on how to approach humanitarian-development nexus work in displacement situations and provide lessons learned for

future engagements. The study should present recommendations at both policy level and operational level.

The study therefore has a dual focus: on Denmark specifically, and on the wider international community seeking to operationalize the humanitarian-development nexus. The study will seek to answer the following two main questions:

1. How can bilateral donors such as Denmark use existing evidence from research, evaluation and studies, among others, the UNHCR-MFA KISEDPA evaluation to further the work on supporting long-term solutions to protracted displacement crises?
2. What are specific challenges and opportunities – based on the evidence available – for Denmark, other donors and international organisations engaged in operationalizing the humanitarian-development nexus?

## **Methodology**

The study will test the evaluation findings and recommendations for relevance beyond Kenya through consultations with a maximum of three select displacement affected governments, donors, multilateral agencies and civil society actors identified by the MFA. Specifically, the consultations will review the findings of the evaluation in order to i) test the relevance of the evaluation with these actors, (ii) support further debate on possible policy innovations (iii) broaden the ownership of the evaluation conclusions.

Secondly, the study will review other studies that focus on lessons learned from the roll-out of a comprehensive development approach to displacement, including through the CRRF-processes, similar initiatives under the IDA18 refugee sub window and other relevant studies published. This will provide further opportunities for testing the global policy and operational relevance of the evaluation findings. Moreover, the study will gather evidence and lessons learned from other donors as inspiration to how long-term development assistance and humanitarian action can be mutually supportive.

Overall, the consultancy will provide Denmark and the international community with a set of conclusions on international donors' role in supporting initiatives addressing displacement situations at a global level. It is expected that the study will be presented at the December 2019 Global Refugee Forum in conjunction with the evaluation.

## **Deliverables and timeline**

A report of a maximum of 15 pages, based on a handful of interviews and document review, focusing on challenges and opportunities for Denmark and other donors in working with long-term solutions to displacement. The report will be based on the UNHCR evaluation recommendations as well as similar studies. The report and the presentation at the 2019 Global Refugee Forum will aim to inform the approach of the role out process of the GCR. The report will include an annex of max 10 pages on relevant global experiences.

The study will be initiated in June 2019 and completed in December 2019, with an estimated 27.5 working days.