

# Annex F. Project Contributions in the four Case Countries

All SSC projects in the four case countries are still under implementation. The table below summarises on challenges addressed by the most advanced projects, key emerging results so far, SSC contributions to these results and why these results are (likely to be) achieved. The table does not do full justice to all project engagements, but is an attempt to provide a quick overview of SSC contributions and achievements.

Problem & Contribution Steps	Country/Sector	Results & Interventions						
		Objective 1					Objective 3	Objective 2
		Frameworks	Case Management	Piloting	Urban Development	Soft Skills/ Empowerment	Private Sector	Bilateral Relations
1. Assessing the challenges that the Danish support sought to address	Brazil / Health (Phase 1/entering phase 2)	<b>BMoH:</b> Non-uniform health data/fragmented data infrastructure, Ineffective planning/budgeting /health care access	<b>Anvisa:</b> Pharma/device application and market access not meeting int standards, Directorates are siloed and overloaded, staff cuts			<b>BMHO:</b> Siloed and fragmented working culture	Large potential for Danish companies	Government relations are limited
	Brazil/ Digitalization and innovation (Phase 2)	<b>BMoE:</b> Fragmented and/or paper-based data/services	<b>INPI:</b> Slow IPR app process and market access				Some options within Danish digitalization solutions	
	Indonesia/ Energy (Phase 2)	<b>DEN, ESDM, PLN:</b> Transition to renewable (RE) sources. Need for more efficient energy production and planning.		<b>NTB:</b> Provincial energy management and RE			Access to market for RE	Keeping existing relations as partnership with Indonesia is phasing out
	Indonesia/ Environment (Phase 1)	<b>KLHK:</b> Poor waste mgt. Need for greening and recycling (plastic). Waste management system poor.		<b>NTB:</b> Integrating provincial energy and environment management			Access to market for greening	

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	Kenya/ Food safety (Phase 2)	<b>MoALFC, MoH, CCA:</b> Fragmented legislation and multiple organisations involved in food control. QA of food products unreliable.		<b>Nyandarua County:</b> Devolution to countries		Siloed with 9 Central Competent Authorities		Relations already strong
	Kenya/ Green growth/ manufacturing (Phase 1)	<b>MoEF, KAM, MoID, NEMA</b> Air pollution, water provision, poor waste mgt and little recycling, unemployment		<b>Nairobi Council, Rubicon</b> Issues congested in Ruaruka district				
	India/ Urban development (Phase 1)				<b>UMC:</b> Fragmented and inadequate water management			Re-engagement/ Improving bilateral relations
	India/Energy (Phase 1)	<b>MNRE:</b> Policy implementation: de-risking offshore wind						
Contribution steps	Country/Sector	Frameworks	Case Management	Piloting	Urban Development	Soft Skills/ Empowerment	Private Sector	Bilateral Relations

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		Frameworks	Case Management	Piloting	Urban Development	Soft Skills/ Empowerment	Private Sector	Bilateral Relations
2. Assessing any significant changes achieved (output, outcome)	Brazil / Health (Phase 1/entering phase 2)	<b>BMoH:</b> DRG strategy adjusted and approved Digital health data strategy improved	<b>Anvisa:</b> Biosimilar regulation improved, App backlog reduction in progress	<b>BMOH:</b> National health data network infrastructure and e-gov portal to be piloted in one state		<b>BMOH:</b> Reform coordination, Multi-actor action planning	Danish solutions presented to DRG	<b>GoB:</b> Better access to government institutions Partnership building (Danish MoH, DHDA, DMA-Brazilian MoH)
	Brazil/ Digitalization and innovation (Phase 2)	<b>BMoE:</b> MoE national e-gov strategy in progress GNOVA established, pub sec innovation	<b>INPI:</b> PPH signed with DK, others, IPR backlog reduction/PPH cut 50% in case handling time				Brazilians exposed to Danish companies	<b>GoB:</b> Better access to government institutions Partnership building (DKPTO-INPI)
	Indonesia/ Energy (Phase 2)	<b>DEN, ESDM, PLN:</b> Forecasting energy needs. (Outlook reports, modelling, RUED). Better knowledge of RE.		<b>NTB:</b> Island initiative (Lombok etc.) with waste to energy project			Some Danish companies involved on study tours and a program on Lombok (wind and biomass)	Easier access to <b>GoI</b> . Partnership Building (DEA-ESDM, DEN) And DEPA-KLHK.
	Indonesia/ Environment (Phase 1)	<b>KLKH:</b> Inputs to: - national circular strategy and legislation - plastic recycling strategy draft and - SWM guidelines SWRM for producers		<b>NTB:</b> Waste management planning in Jakarta				

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	Kenya/ Food safety (Phase 2)	MoALFC, MoH, CCAs: Nine central competent authorities are cooperating towards a single authority for food regulation.		Nyandarua county QM in dairy production improved and four cooperatives establishes within horticulture		Reform coordination to MANCP (multi annual national control plan)	Danish companies providing equipment (pro bono) to dairies in Nyandarua	Partnership DVFA-the nine partners. Cooperation with L&F.
	Kenya/ Green growth/ manufacturing (Phase 1)	MoEF, KAM, MoID, NEMA: Better business control system for environment Cooperation between private and public sector on control system improved		Nairobi Council, Rubicom: Better cooperation in Ruaruka district		NEMA: Cooperation and guidance instead of control and fining NEMA in environmental control	Danish companies involved in some greening in Ruaruka	Several newer relations (Rubicon, KAM, KEPSA)
	India/ Urban development (Phase 1)				UMC: River development with holistic approach, sustainable urban design and cultural heritage. Wastewater sludge management and integrated energy development (emerging results)			GoI: Improved towards normalisation
	India/Energy (Phase 1)	MNRE: Too early.				Recognition of the need for a broader		

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						approach to offshore wind (beyond pure technical approaches)		
Contribution steps	Country/Sector	Frameworks	Case Management	Piloting	Urban Development	Soft Skills/ Empowerment	Private Sector	Bilateral Relations
3. Outlining how the SSC support addressed the challenge and promote the change	Brazil / Health (Phase 1/entering phase 2)	<b>BMOH:</b> DRG strategy assessment and health data improvement based on Danish exchange of experience	<b>ANVISA:</b> Regulatory peer assessment, Workflow peer assessment, KU training on regulatory framework	<b>W2</b> <i>Brahit</i> Piloting of Danish telemedicine solutions for cardio patients in the Brazilian context		<b>BMOH:</b> Support to reform redirection, resourced and phased action planning with stakeholder buy in	Study tours <b>W2 - Brahiti</b> Pilot Danish telemedicine solutions for cardio patients (3 companies involved)	High level visits Interacting of partners
	Brazil/ Digitalization and innovation (Phase 2)	<b>BMoE:</b> National e-gov strategy reassessed based on Danish solutions, GNOVA established, Innovation network established	<b>INPI:</b> PPH with simplified format developed, signed and upscaled, lean case mgt in progress, cap dev/DFC training				<b>MoE:</b> Study tours Danish PPP solutions demonstrated such as borger.dk, nemid, e-boks, NEM-konto, virk.dk; Innovation network in progress (agri, energy, health)	High level visits Interacting of partners
	Indonesia/ Energy (Phase 2)	<b>DEN, ESDM, PLN:</b> Presentation of Danish RE solutions.					Study tour cooperation with TC on delegations	Interacting of partners

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		Interaction and peer-to-peer from DEA DFC, study torus						
	<b>Indonesia/ Environment (Phase 1)</b>	<b>KLKH:</b> Presentation of Danish Greening Interaction, study tours and peer-to-peer DEPA/ DFC training			<b>Jakarta</b> Support to SWM Jakarta and TA on incinerator improvement		Study Tours. PS delegation presented Danish biomass and SWM solutions	Interacting of partners
	<b>Kenya/ Food safety (Phase 2)</b>	<b>MoALFC, MoH, CCAs:</b> Demonstration of Danish/EU MANCP Training of staff jointly in procedures. Study tours to see Danish approach.		<b>Nyandarua County:</b> peer-to-peer to two dairies from DwB, PMO. Technical project Committee in Nyandarua is facilitating activities			Facilitating DMDP. One company involved in dairy in Nyandarua	Interacting of partners
	<b>Kenya/ Green growth/ manufacturing (Phase 1)</b>	<b>MoEF, KAM, MoID, NEMA:</b> Study Tour and presentation of Waste data and recycling systems (plastic bottles) from Denmark Training from DEPA to NEMA on SWM		<b>Nairobi Council, Rubicon</b> Support and cooperation with Rubicon (business association) in Ruaraka district		Support to business organisations to cooperate with MoE on reform	Facilitating <b>DMDP and P4G</b> . One Danish company involved in Ruaraka district	<b>GoK:</b> Interacting of partners
	<b>India/ Urban development (Phase 1)</b>				<b>UMC:</b> Peer review processes			

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	India/Energy (Phase 1)	<b>MNRE:</b> Training courses and study tours on energy; peer-reviews and consultancy support.						More interacting with the Sector ministries and access to the government
Contribution steps	Country/Sector	Frameworks	Case Management	Piloting	Urban Development	Soft Skills/ Empowerment	Private Sector	Bilateral Relations
4. Identifying other significant factors in the national context influencing the change.	Brazil / Health (Phase 1/entering phase 2)	<b>BMoH:</b> Pressure for better health care access despite the declining economy, ageing population, regional disparities	<b>ANVISA:</b> Brazil wants to align to international standards, Pharma industry push for improvements					
	Brazil/ Digitalization and innovation (Phase 2)	<b>BMoE:</b> Pressure for cost reduction and efficient services, New government in 2018 with lean gov and e-gov priority	<b>INPI:</b> Government priority to stimulate growth and trade through innovation and IPR protection					
	Indonesia/ Energy (Phase 2)	<b>DEN, ESDM, PLN:</b> Some interest for RE, but RE implementation is slow due to coal dependence.		<b>NTB:</b> Some delegation to regional authorities				Bilateral relations were already strong with country partnership to 2019

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		National policy framework is very ambitious for RE						
	<b>Indonesia/ Environment (Phase 1)</b>	<b>KLKH:</b> ESPMIII (2014-19) National strategies for SWM/greening conducive (Jakstranas)						
	<b>Kenya/ Food safety (Phase 2)</b>	<b>MoALFC, MoH, CCAs:</b> Devolution reform is helping changes. Food safety is a national priority in President's Big Four. DI and L&F involved in Kenya.		<b>Nyandarua county:</b> Strong dairy sector in counties. PMO is a good partner. Devolution reform				Bilateral relations were already strong
	<b>Kenya/ Green growth/ manufacturing (Phase 1)</b>	<b>MoEF, KAM, MoID, NEMA:</b> Danish and other sector support (including DI) Functioning business organisations.		<b>Nairobi Council, Rubicon:</b> Strong organisation and business organisations are developing.				
	<b>India/ Urban development (Phase 1)</b>	<b>UMC:</b> Strong support for a greater, more direct role for cities to achieve the SDGs (President and PM support)						<b>GoI:</b> Support from the national president (Modi)
	<b>India/Energy (Phase 1)</b>	<b>MNRE:</b>						



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Contribution steps	Country/Sector	Frameworks	Case Management	Piloting	Urban Development	Soft Skills/ Empowerment	Private Sector	Bilateral Relations
5. Identifying why changes have occurred and what can be learned	Brazil / Health (Phase 1/entering phase 2)	<b>BMoH:</b> Danish knowledge and solutions – DRG, data/e-gov, care access and efficiency – gave platform to discuss Brazilian strategic redirection	<b>Anvisa:</b> solutions for efficient pharma regulation considered a case of excellence for Brazilian learning					<b>GoB:</b> Projects provided access point and subjects to raise with the GoB. I
	Brazil/ Digitalization and innovation (Phase 2)	<b>BMoE:</b> Danish e-gov leadership and solutions contribute to Brazil e-gov direction and rollout of specific solutions	<b>INPI:</b> Danish IPR leadership and ISO certification demonstrate best practise and motivates improvements					<b>GoB:</b> Projects provided access point and subjects to raise with the GoB.
	Indonesia/ Energy (Phase 2)	<b>DEN, ESDM, PLN:</b> Technical training and P2P relevant on energy planning. Danish experience demonstrates that RE can be done at scale.		<b>NTB:</b> Good interacting and synergy between two projects result in joint SSC project (Island Initiative)				<b>GoI:</b> Projects provided access point and subjects to raise with the GoI.
	Indonesia/ Environment	<b>KLKH:</b>					<b>GoI:</b>	

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	(Phase 1)	Presentation of Danish solution within recycling (plastic), waste data management and SWM						Projects provided access point and subjects to raise with the GoI.
	Kenya/ Food safety (Phase 2)	<b>MoALFC, MoH, CCAs:</b> Understanding of MANCP and the need for unity organization		<b>Nyandarua county:</b> DwB worked well with dairies. TC set up succeeded		<b>CCAs:</b> Understanding of cooperation in Denmark between private business and public control		<b>GoK:</b> Relations were already established
	Kenya/ Green growth/ manufacturing (Phase 1)	<b>MoEF, KAM, MoID, NEMA:</b> Understanding of cooperation between public and private sector Showcase of plastic strategy in DK				<b>MoEF, KAM, MoID, NEMA:</b> Understanding of cooperation in Denmark between private business and public control	<b>Nairobi Council, Rubicon:</b> Involvement of PS in Ruaruka district facilitated activities and cooperation	Relations were already established
	India/ Urban development (Phase 1)				<b>UMC:</b> Rehabilitation of 1.5k of river  Waste-treatment and energy production used as pilot			<b>GoI:</b> SSC and embassy engagement have achieved a positively reinforcing process in a politically sensitive environment.
	India/Energy (Phase 1)	<b>MNRE:</b> SSC sector selection is based on clear Danish competencies.		<b>MNRE:</b> Wind mapping				As above.

