

Annex D The survey of Danida embassy staff

Introduction and statistical information

The evaluation conducted a survey of current and past Danish embassy posted staff plus the national embassy staff who were in post in May 2022, to collect views on current and past multi-bi operations. Respondents provided their views on 100 multi-bi engagements.

The survey included questions on the rationale for using-multi-bi, Denmark’s role in the design and implementation of multi-bi activities and key challenges in the management of multi-bi. Survey respondents were asked to identify up to five multi-bi engagements where they had a role, and then to answer questions about the relevance, coherence, effectiveness and efficiency of these multi-bi engagements.

After the first draft survey was tested by a few Danida staff members, some refinements were made. The finalised online survey was sent to 98 Danida staff, and 42 responses were received, a response rate of 43%. An overview of the survey results is provided below. One survey was subsequently disqualified as the experience of the respondent did not include any multi-bi engagements. Of the valid responses, 25 were from posted staff, and 15 from local staff of the embassies (see Figure 1). The range of multi-bi partners that featured in the survey cases is shown in Figure 2.

Figure 1 Relationship with the Ministry of Foreign Affairs of Denmark (N41))

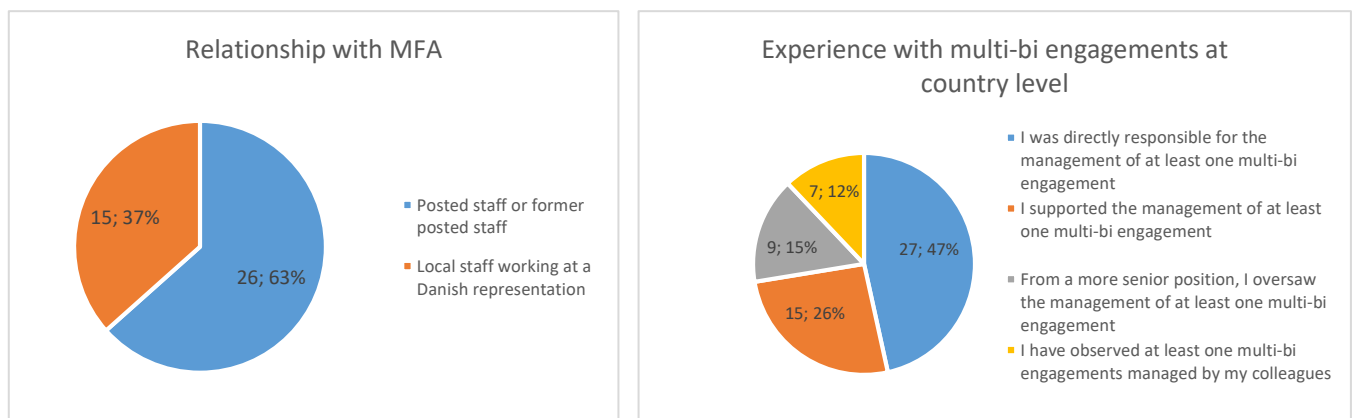
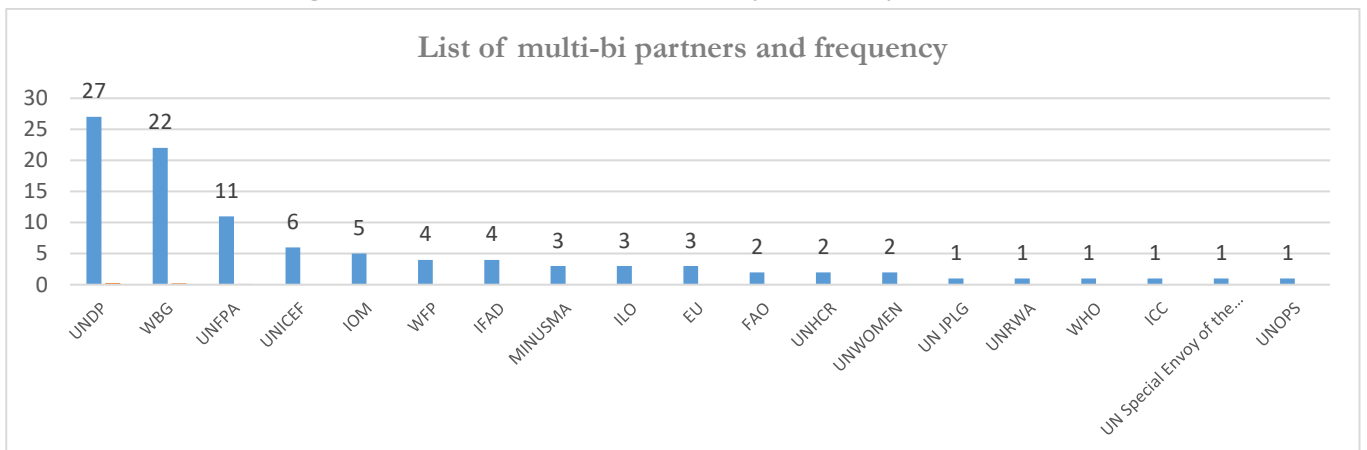


Figure 2 Multi-bi partners covered by the survey response

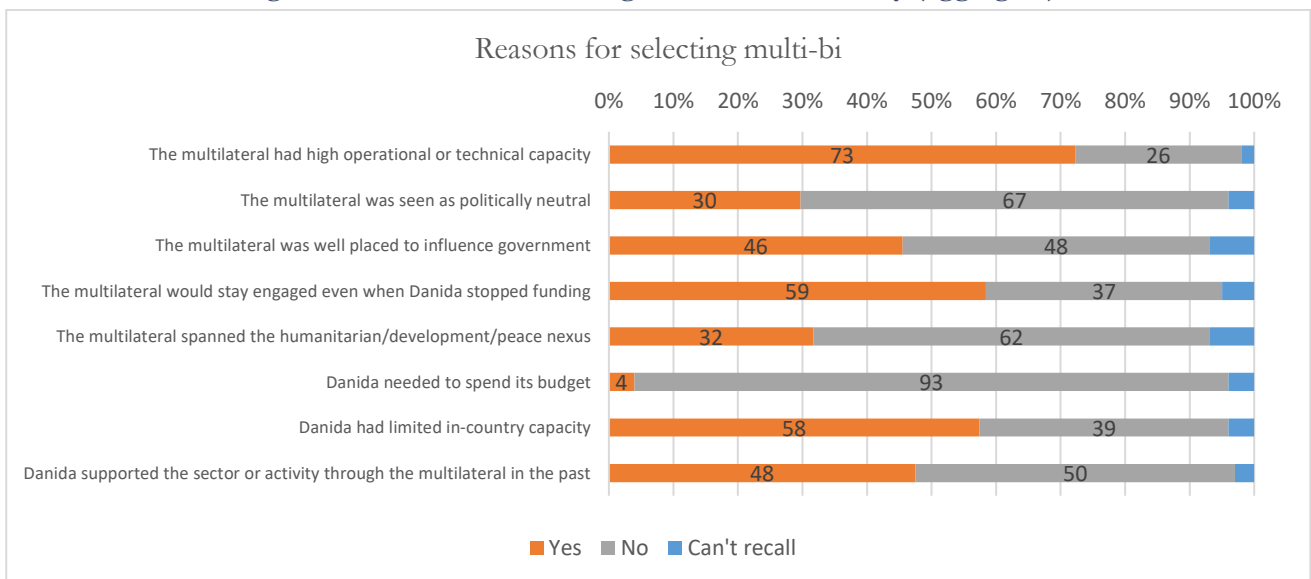


Note: a total of 100 cases were listed. Therefore, the numerical value equals frequency in %.

Danida's use of the multi-bi modality

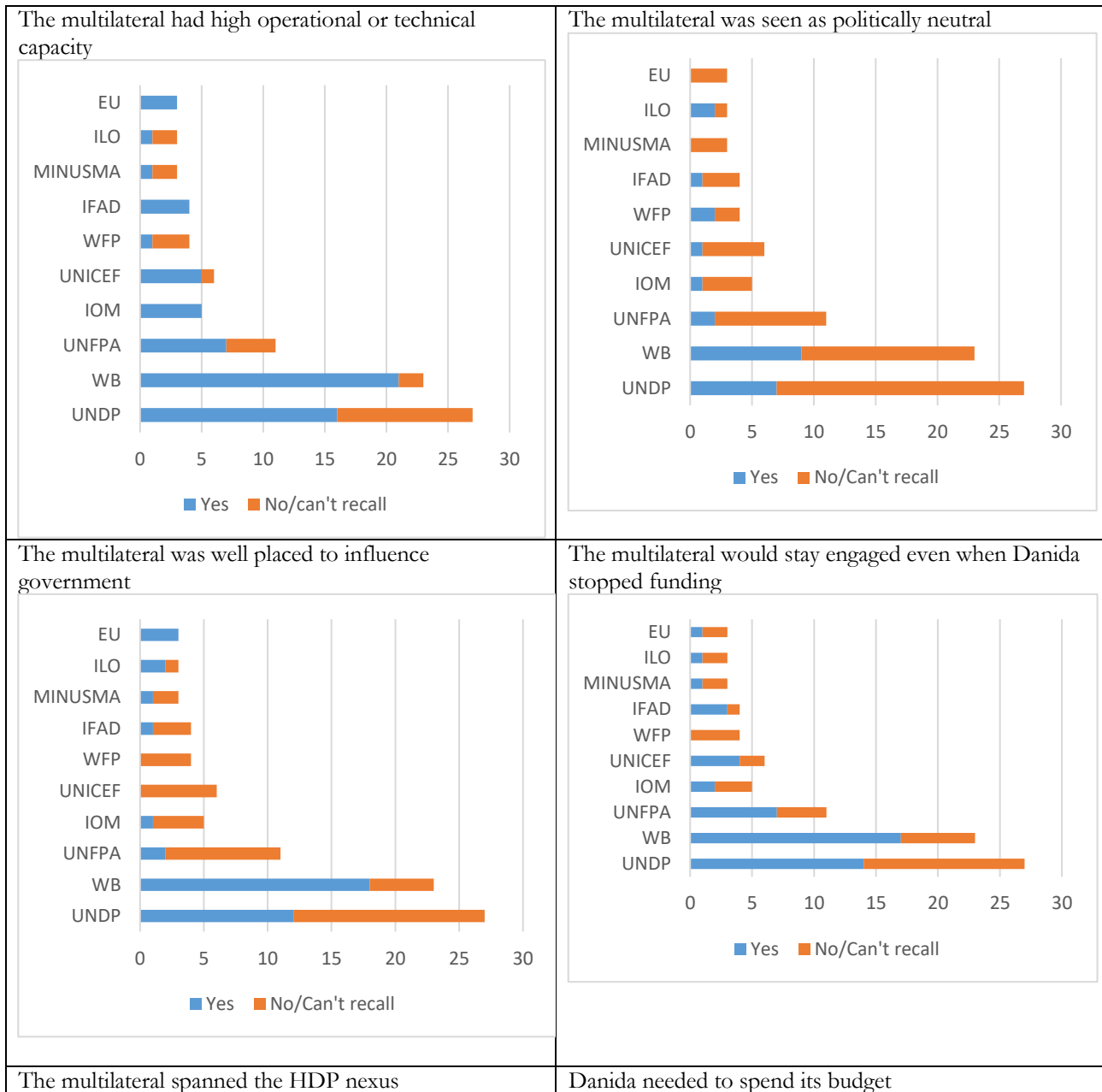
Figure 3 shows the reasons given for channelling Danida funds to selected multi-bi engagements. Respondents were able to select an answer for each of engagements. Numbers on the graph indicate the number of instances that respondents agreed (Yes) or disagreed (No) with the statement.

Figure 3 Reasons for selecting the multi-bi modality (aggregate)



The analysis of individual statements by donor is broken down in the graphs below (Figure 4) for the partners with three or more engagements reviewed. In general, it is difficult to do draw firm conclusions for any partners with fewer than 10 engagements, but the data can offer some insights for further questioning.

Figure 4 Reasons for selecting the multi-bi modality (per partner)



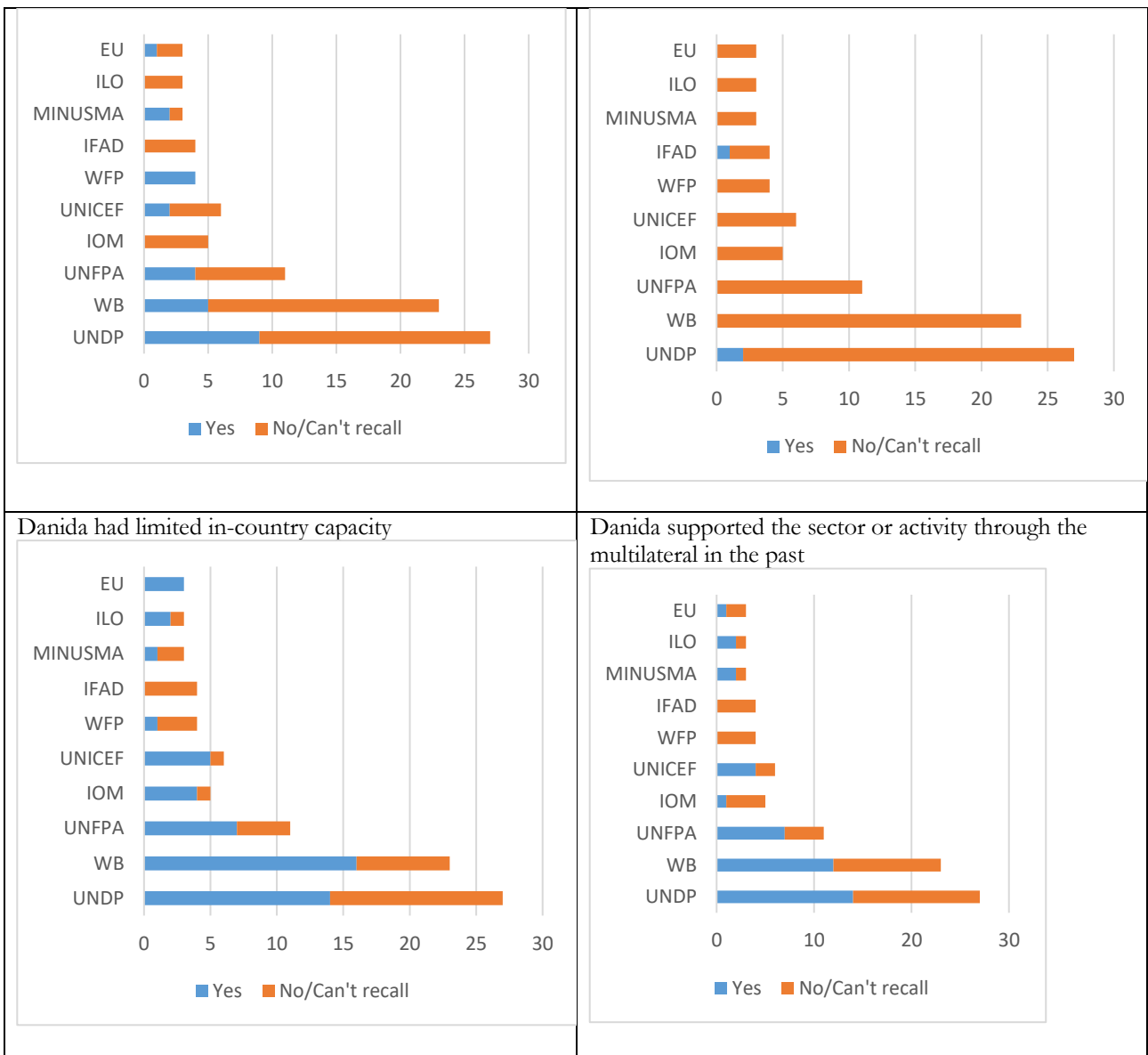


Figure 5 under shows overall responses concerning stakeholders' priorities and coherence with other related interventions, and Figure 6 breaks down the responses for partners with more than three engagements.

Figure 5 Alignment with stakeholders' priorities and coherence with related interventions (aggregate)

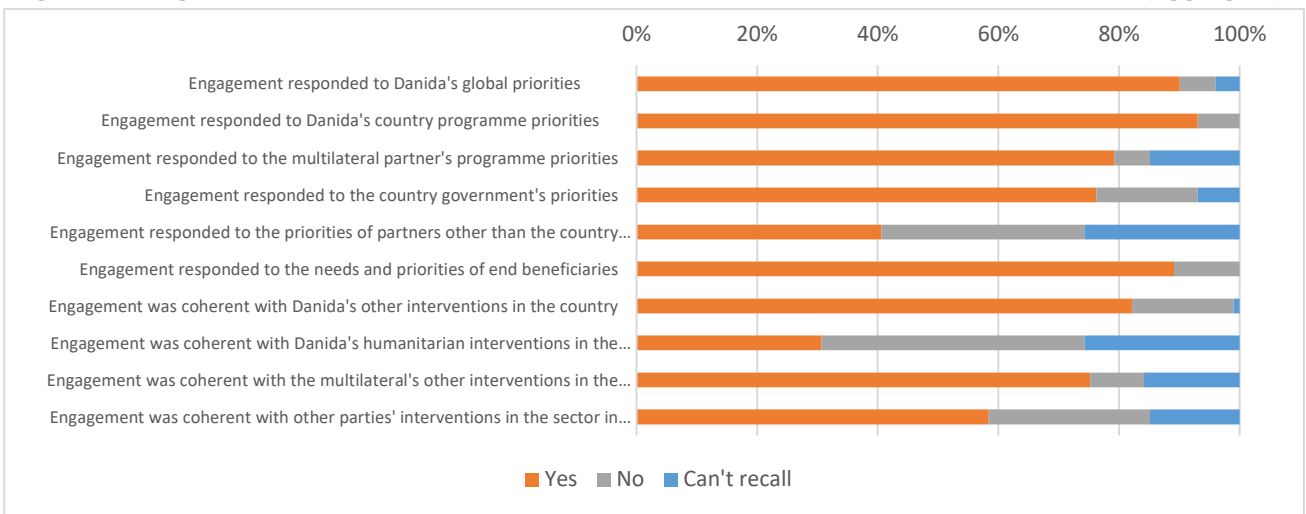
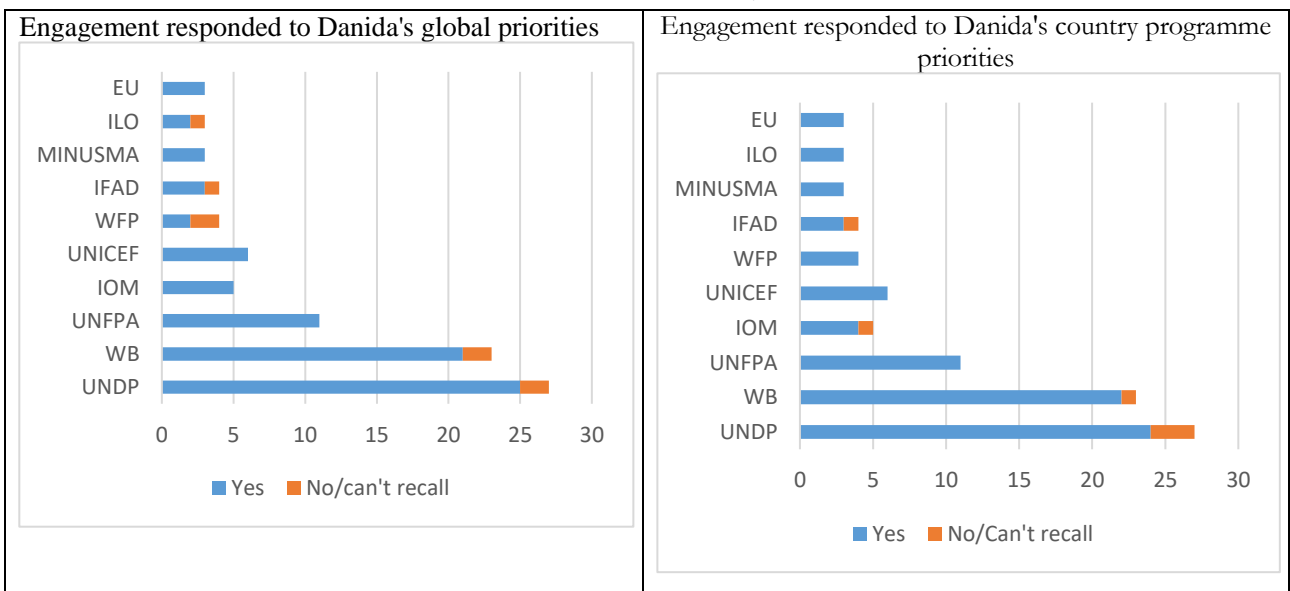
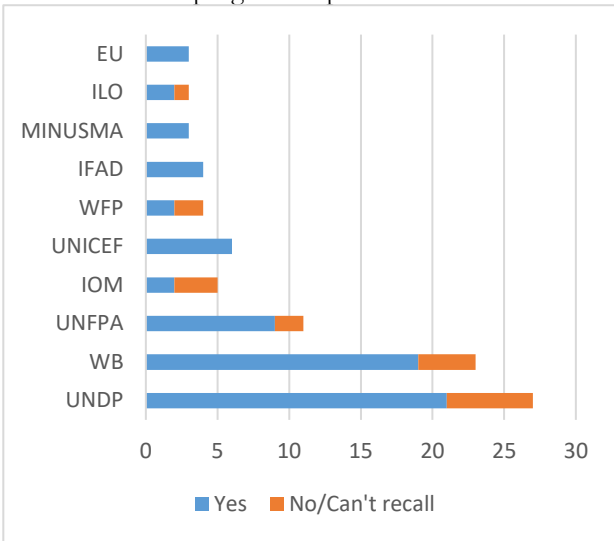


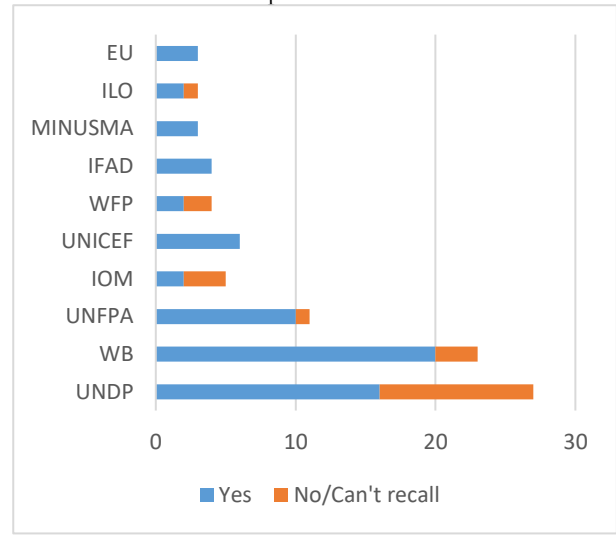
Figure 6 Alignment with stakeholders' priorities and coherence with related interventions (per partner)



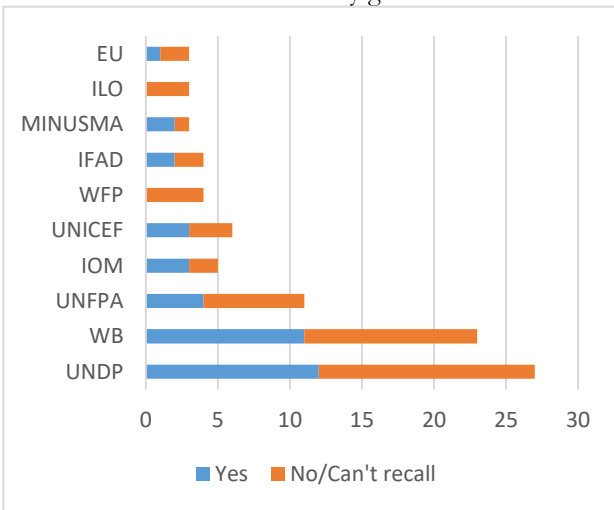
Engagement responded to the multilateral partner's programme priorities



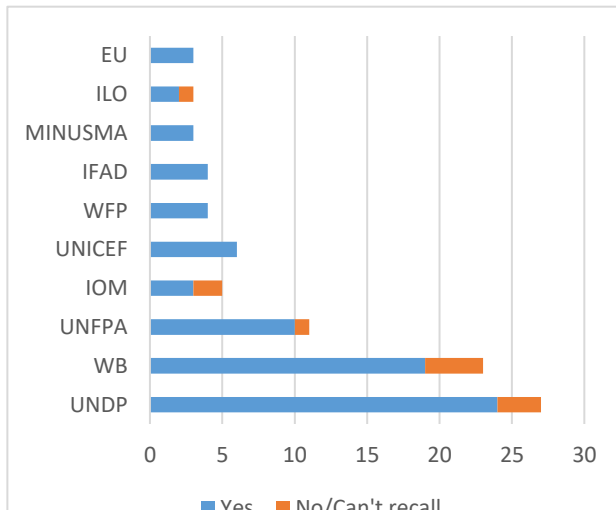
Engagement responded to the country government's priorities



Engagement responded to the priorities of partners other than the country government



Engagement responded to the needs and priorities of end beneficiaries



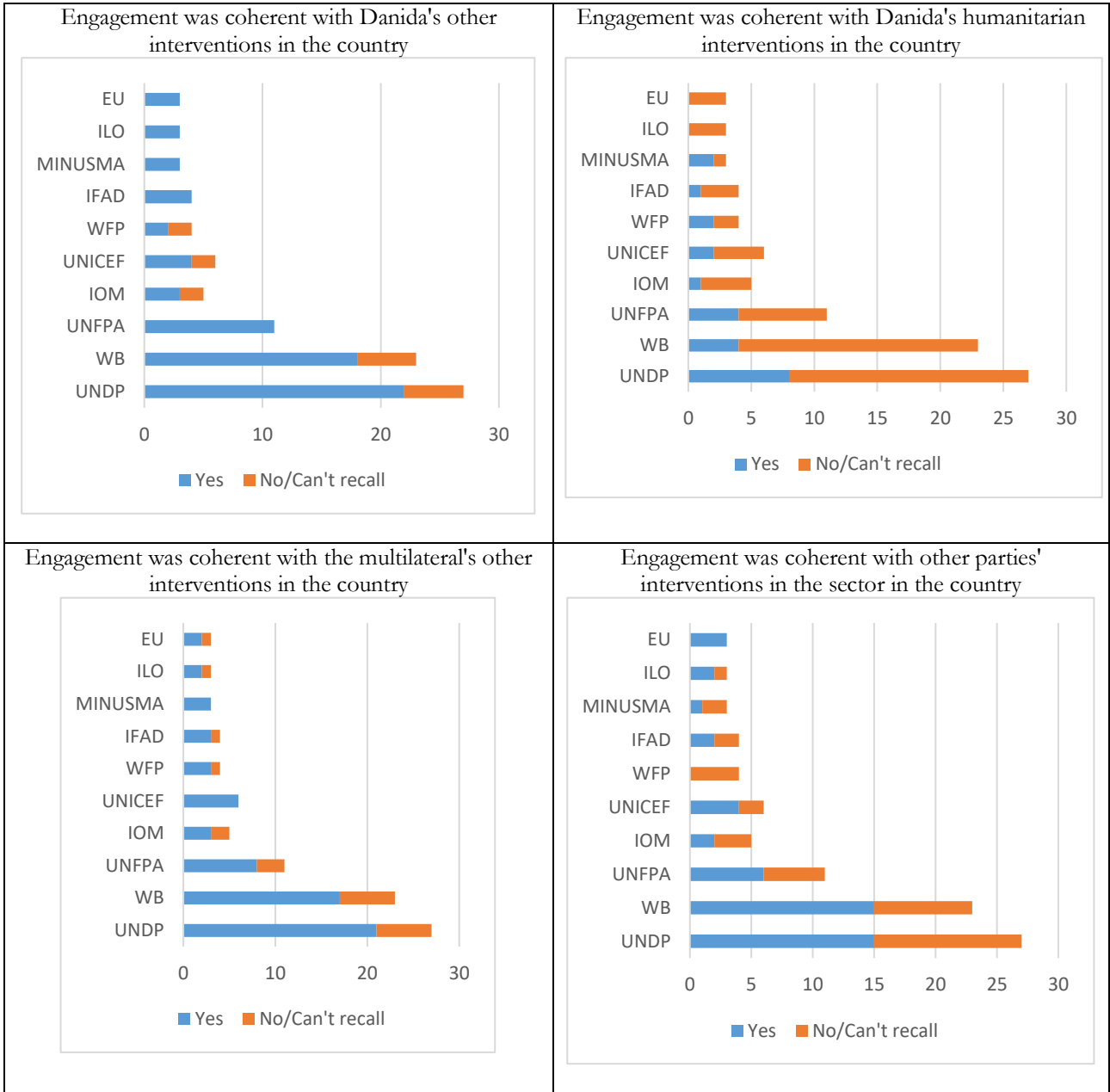


Figure 7 under shows overall responses concerning problems that engagements experienced, and Figure 8 breaks down the responses for partners with more than three engagements.

Figure 7 Problems identified in listed engagements (aggregate)

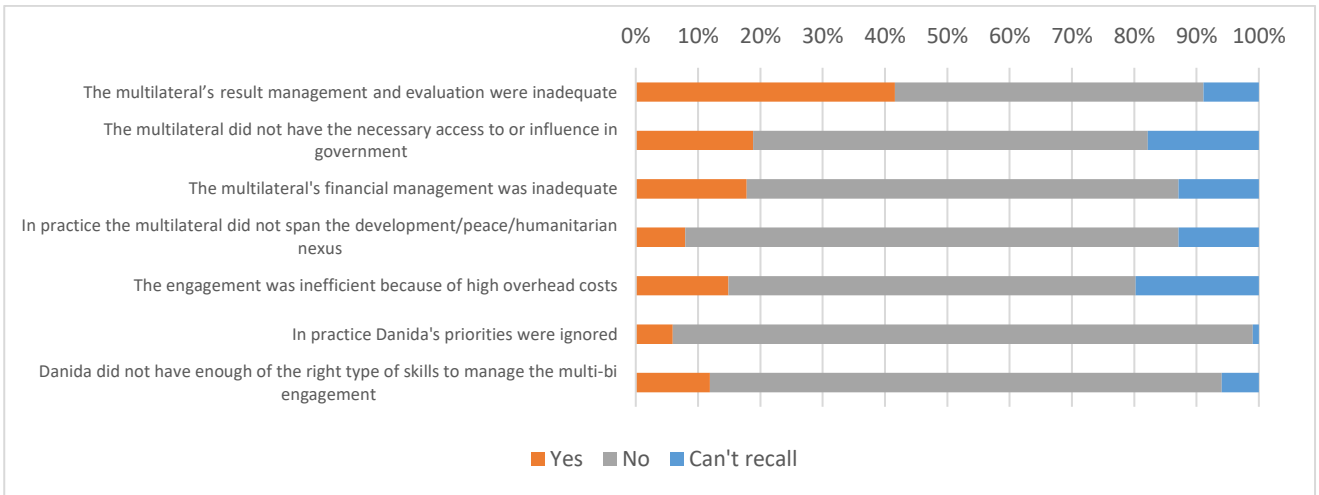
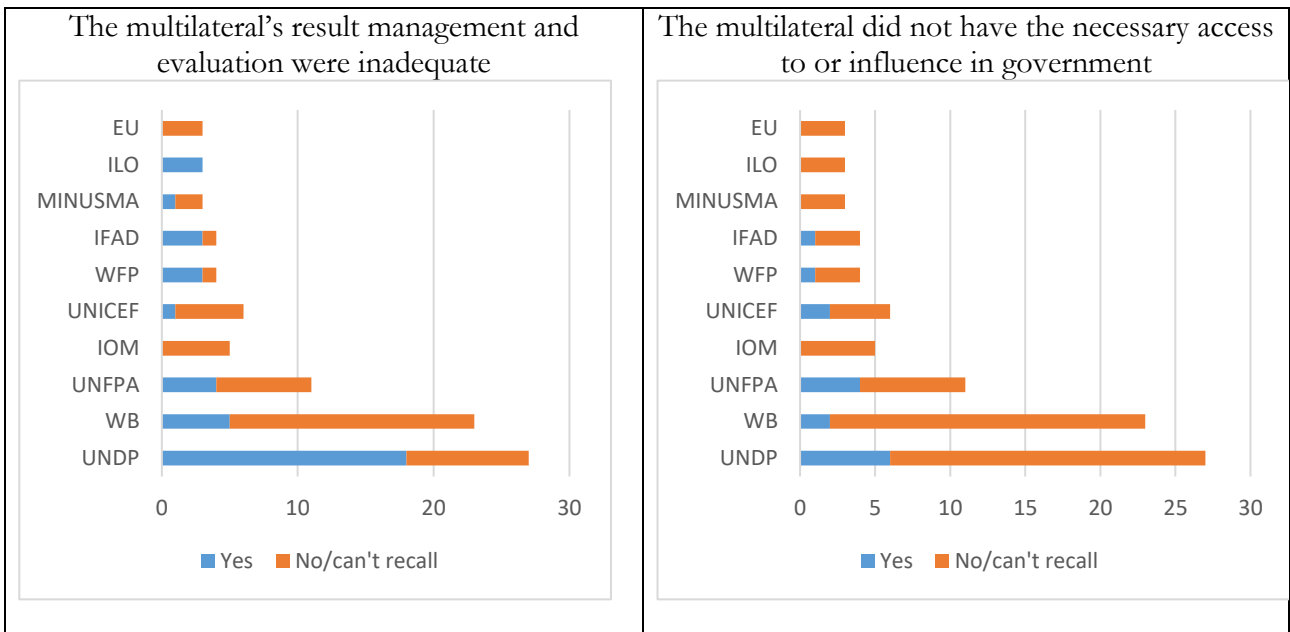
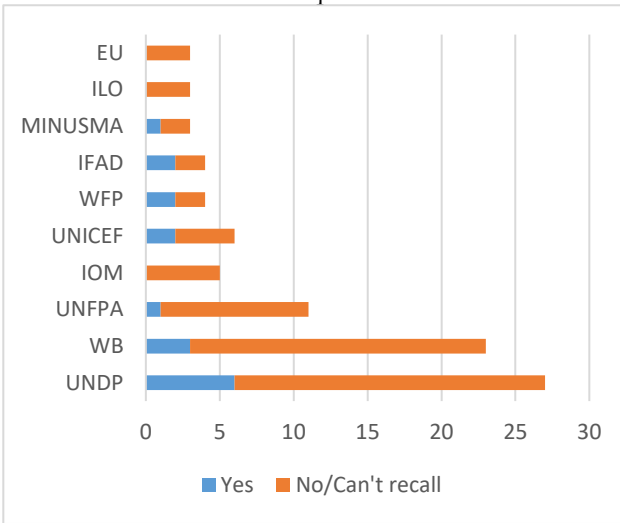


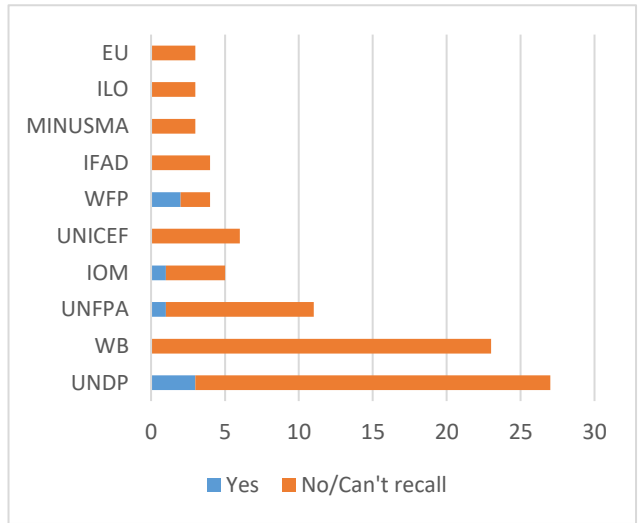
Figure 8 Problems identified in listed engagements (per partner)



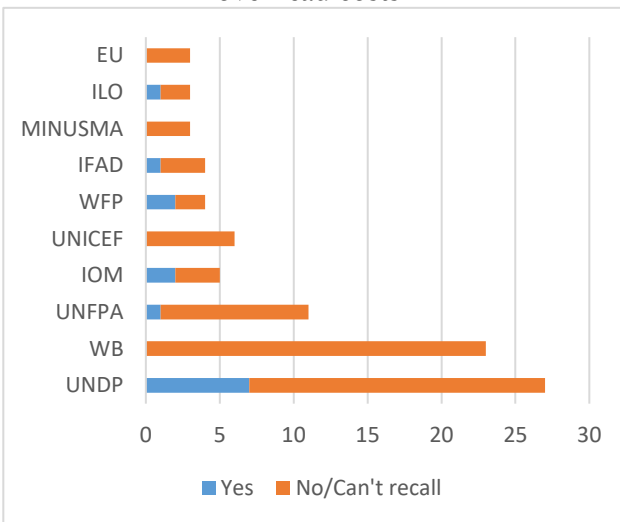
The multilateral's financial management was inadequate



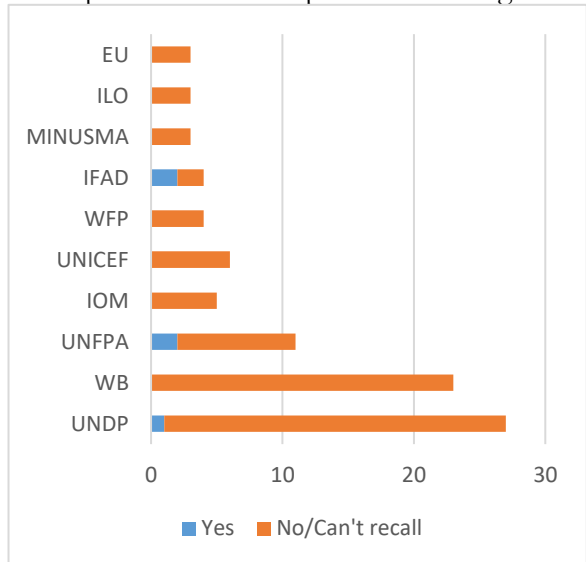
In practice the multilateral did not span the HDP nexus

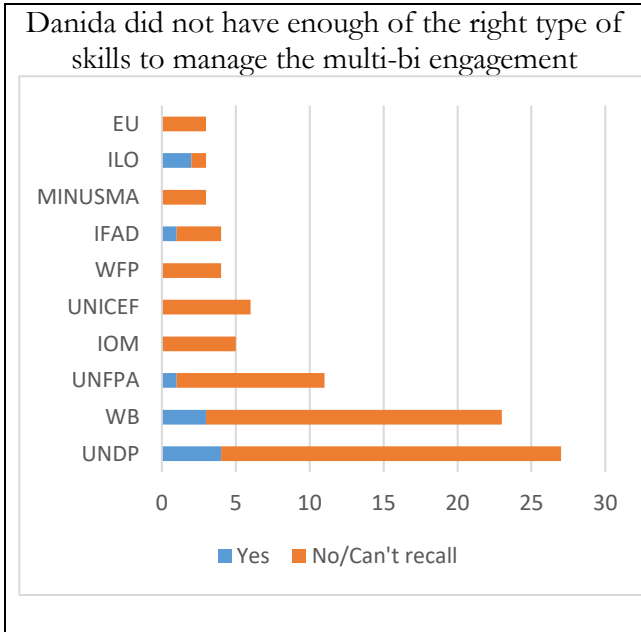


The engagement was inefficient because of high overhead costs



In practice Danida's priorities were ignored

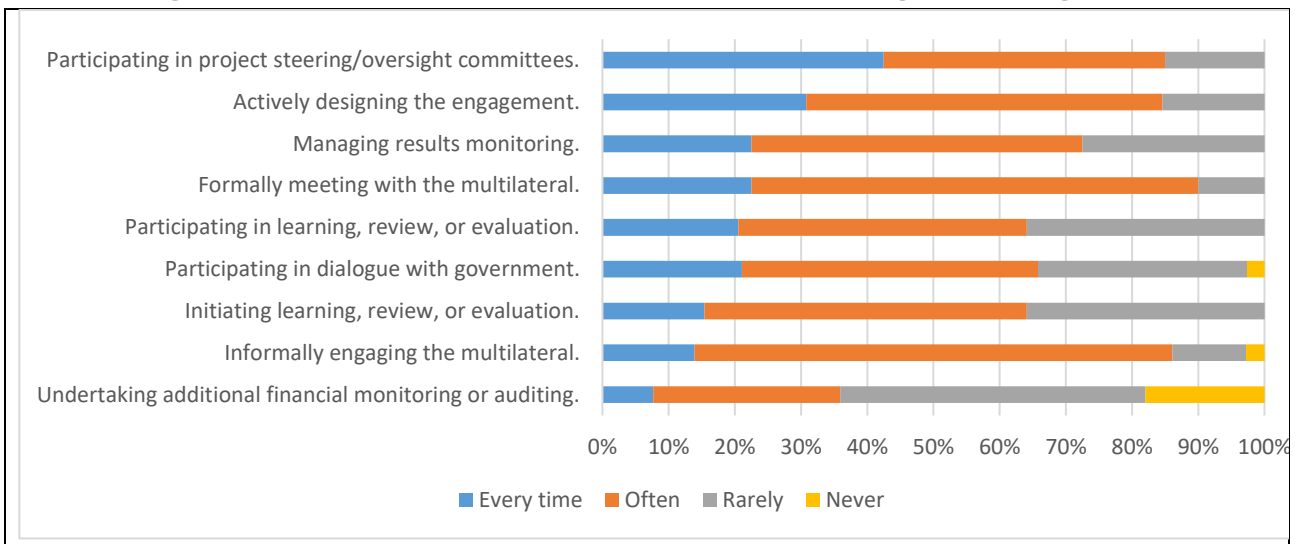




Processes to design and manage Danida multi-bi engagements

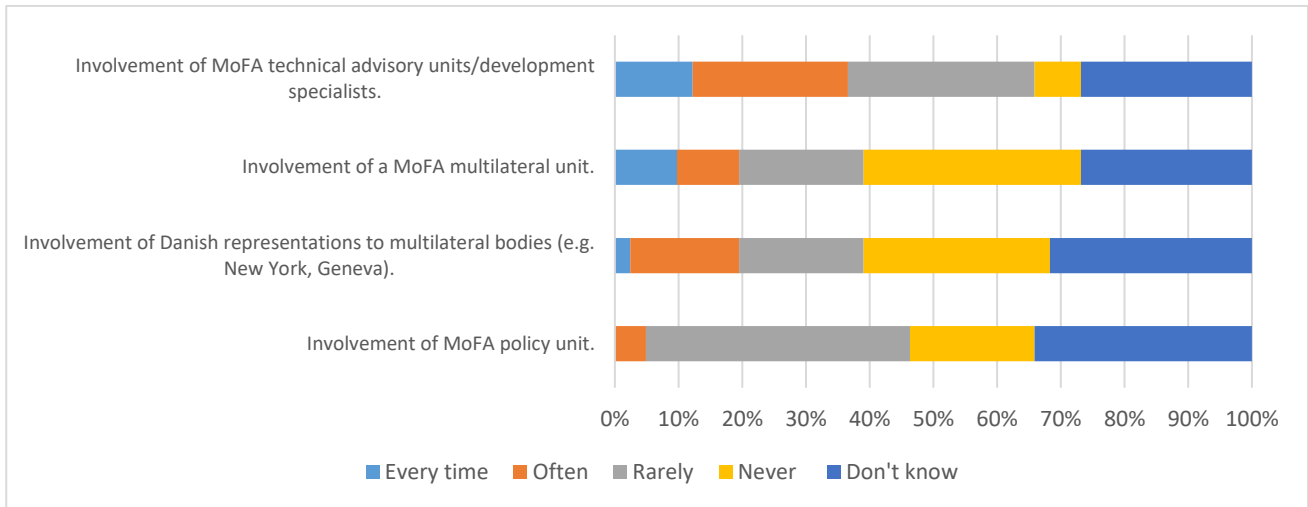
Embassy respondents were asked how often in their experience Danida representation staff had been involved in different aspects of the design and management of the multi-bi engagements at country level. Figure 9 under shows the responses. In a similar structure to the previous question, respondents were asked to indicate how other categories of Danida offices and units were involved – see Figure 10 under

Figure 9 Involvement of Danida representation staff in design and management



Note: "I don't know" was also an available response, but no respondent selected it.

Figure 10 Involvement of other Danida offices/units in design and management



Respondents were also asked to indicate what Danida representation staff skills/resources were important to ensure that multi-bi engagements at the country level were relevant to Danida, efficient and effective, in their experience. Figure 11 under reflects the share of respondents for each option selecting that it was “very important”, “important”, “slightly important”, or “not important”.

Figure 11 Important staff skills/resources at representation level for multi-bi engagements

