

Annex K – Documents Reviewed

Strategic and Programme Documents

- Doing Development Differently – Projektbeskrivelse (project description). (2020, 28th of January).
- Final Preparation Project Proposal. Strategic Sector Cooperation – Preparation Project Proposal (2016, 18th of February).
- DDD – Next Steps 2021.
- MFA Denmark (2008, August): Priorities of the Danish Government for Danish Development Assistance. Overview of the Development Assistance Budget 2009–2012.
- MFA Denmark (2009): Denmark’s Participation in International Development Cooperation. 2009.
- MFA Denmark (2009, August): Priorities of the Danish Government for Danish Development Assistance. Overview of the Development Assistance Budget 2010–2014.
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- MFA Denmark (2010, August): Priorities of the Danish Government for Danish Development Assistance. Overview of the Development Assistance Budget 2011–2015.
- MFA Denmark (2011, August): Priorities of the Danish Government for Danish Development Assistance. Overview of the Development Assistance Budget 2012.
- MFA Denmark (2012, August): Priorities of the Danish Government for Danish Development Assistance. Overview of the Development Assistance Budget 2013–2017.
- MFA Denmark (2012, June): The Right to a Better Life. Strategy for Denmark’s Development Cooperation.
- MFA Denmark (2014, August): Priorities for Danish Development Cooperation 2015. Overview of the Development Cooperation Budget 2015–2018.
- MFA Denmark (2015, September): The Government’s Priorities for the Danish Development Cooperation 2016. Overview of the Development Cooperation Budget 2016–2019.
- MFA Denmark (2013, August): Priorities for Danish Development Cooperation. Overview of the Development Cooperation Budget 2014–2017.
- MFA Denmark (2016, August): Priorities of the Danish Government for Danish Development Assistance. Overview of the Development Assistance Budget 2017–2020.
- MFA Denmark (2018, August): The Government’s Priorities for Danish Development Cooperation 2019. Expenditure framework for Danish Development Cooperation, 2019–2022.
- MFA Denmark (2019, August): The Government’s Priorities for Danish Development Cooperation 2020. Expenditure framework for Danish development cooperation, 2020–23.
- MFA Denmark (2020, August): The Government’s Priorities for Danish Development Cooperation 2021. Expenditure framework for Danish development cooperation, 2021–2024.
- MFA Denmark (2017, January): The World 2030. Denmark’s strategy for development cooperation and humanitarian action.
- MFA Denmark (n/a): The World We Share. Denmark’s Strategy for Development Cooperation.
- MFA Denmark et al. (2023, March): Strategic Framework for the Peace and Stabilisation Fund 2023–2027.
- MFA Denmark (2023, April): The Government’s Priorities for Danish Development Cooperation 2023. Expenditure framework for Danish development cooperation 2023–2026.

- MFA Denmark (2021, October): The Government's Priorities for Danish Development Cooperation 2022. Expenditure framework for Danish development cooperation, 2022–2025.
- MFA Denmark (2017, August): The Government's Priorities for Danish Development Cooperation 2018. Overview of the Development Cooperation Budget 2018–2021.
- Udenrigsministeriet (2021, April): Redegørelse for udviklingen i udviklingssamarbejdet.
- Udenrigsministeriet (2022, April): Redegørelse for udviklingen i udviklingssamarbejdet.

Global Studies, Evaluations, and Reports

- MFA Denmark & IOD PARC (2012): Pre-Study for the Evaluation of the Strategy for Danish support to Civil Society. Final Report.
- MFA Denmark (2012, 21st of November): Evaluation of Danish Support to Civil Society. Final Inception Report.
- Annual Stocktaking Report – Country Strategic Framework. (2023, 11th of May).
- Engberg-Pedersen, L. (DIIS) (2023): Decentralised Development cooperation Management Today: Perspectives on an Evaluation. DIIS Working Paper 2023(8).
- OECD/DAC/AR (2016, 24th of June): Review of the development co-operation policies and programmes of Denmark. The DAC's Main Findings and Recommendations. Peer Review.
- MFA Denmark (2019, December): Use of Organisation Strategies and Results Reporting for Danish Multilateral Partners. Evaluation Study.
- MFA Denmark (2020, June): Evaluation of the Danish Strategic Sector Cooperation, including Management response.
- MFA Denmark (2020, February): Recent Trends and Issues in Use of Personnel and Partnering for Development. Updated synthesis of Evaluations on Technical Assistance Personnel. Evaluation Study.
- MFA Denmark (2019, December): Use of Organisation Strategies and Results Reporting for Danish Multilateral Partners. Evaluation Study.
- MFA Denmark (2020, November): Testing Real-Time Evaluations for Enhanced Adaptability in Danish Development cooperation Programmes.
- MFA Denmark (2024, 9th of February): Stocktaking on Doing Development Differently (DDD). Draft report.
- MFA Denmark (2024, March): Stocktaking on Doing Development Differently (DDD). Final report.
- MFA Denmark (2021, January): OECD DAC Peer Review of Denmark 2021. Memorandum.
- MFA Denmark (2022, February): Evaluation of the Danish Support to Civil Society. Synthesis report for three thematic evaluations to support joint learning.
- MFA Denmark (2022, May): Evaluation of the Peace and Stabilisation Fund.
- OECD (2016): OECD development Co-operation Peer Reviews. Denmark. 2016.
- OECD (2021): OECD development Co-operation Peer Reviews. Denmark. 2021.
- MFA Denmark (2023, March): Evaluation of Danida Multi-bilateral Interventions.
- MFA Denmark (n/a): Doing Development Differently. PPP.
- MFA Denmark (2023, 17th of August): Mid-Term Review of Support to implementation of African Continental Free Trade Area (2020–2023) Mid-term Review Report.
- MFA Denmark (2022, April): Report on the progress of development cooperation.
- MFA Denmark (2023, April): Report on the progress of development cooperation.

- MFA Denmark (2023, September): Evaluation of Support to Gender Equality in Danish Development Cooperation 2014–2021.
- MFA Denmark (2008): Danmarks deltagelse I det internationale udviklingsamarbejde. 2008.
- MFA Denmark (2016, January): OECD DAC Peer Review of Denmark 2016. Memorandum.

Guidelines & Tools

- MFA Denmark (2012, July–August): General Guidelines for accounting and auditing of grants channelled through multilateral organisations.
- MFA Denmark (2020, November): Guidance Note: Adaptive Management.
- MFA Denmark (2019, October): Financial Management Guidelines. For development cooperation. Version 1.0.
- MFA Denmark (2020, October): Guidelines for Strategic Sector Cooperation.
- MFA Denmark (2021, October): Guidelines for the use of the SDG Facility.
- MFA Denmark (2022, May): Guideline to Risk Management.
- MFA Denmark (2024, April): Danida Evaluation Guidelines.
- MFA Denmark (2024, April): Guidelines for approval of projects, programmes, multilateral organisation strategies, and strategic frameworks.
- MFA Denmark (2024, April): Multilateral Guidelines. Core support including soft earmarked.
- MFA Denmark (2024, March): Bilateral Guidelines. Guidelines for Programmes, Projects, Country Strategic Frameworks & Hard Earmarked Multilateral Support. Version 2.2.
- MFA Denmark (n/a): A Guidance Note on Country Exit from Bilateral Development Cooperation.
- MFA Denmark et al. (2024, January): Guidelines for the Peace and Stabilisation Fund.
- MFA Denmark (2016, February): Evaluation Policy for Danish Development Cooperation.
- MFA Denmark (2022, August): Climate Adaptation, Nature and Environment. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Danish support for Civil Society. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Energy Transition and Emission Reductions in Developing Countries. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Fighting Poverty and Inequality. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Green transformation of agri-foodsystems – agri- and food production, business and food security. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Human Rights and democracy. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Jobs and sustainable growth. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Migration and a fair and humane asylum system. How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Peacebuilding and stabilisation. How-to note for implementation of “the world we share”.
- MFA Denmark (n/a): Fragility Risk and Resilience Analysis Tool (FRRAT). Resource Pack. Final June 2020.

- MFA Denmark (2022, August): Securing Coherence between humanitarian development cooperation, development and peacebuilding (HDP nexus). How-to note for implementation of “the world we share”.
- MFA Denmark (2022, August): Social Sectors and Social safety nets. How-to note for implementation of “the world we share”.
- Guide to registration of funding for regions affected by crisis and conflict (RCC).
- Danida support to fund structures. Guiding principles. (2020, September).
- Danida Sustainable Infrastructure Finance (2020): Guiding Principles.
- MFA Denmark (2021, 30th of April): Women, Peace and Security Guidance Note.
- Risk Categories and Risk Parameters – an inspirational overview.

Sources for data on staffing

- Data on local and posted staff shared from the MFA in Copenhagen

Case study documents

Ethiopia

- Danish Country Policy Paper for Ethiopia 2018–2022
- Danish Country Programme for Ethiopia 2018–2022
- Draft Denmark–Ethiopia Strategic Framework 2025–2029
- Annual MFA consultation minutes (stocktaking review etc.)
- Ethiopia Country Programme Stocktaking cum rapid assessment 2018–2022/23, February 2022
- Draft Results-based Monitoring Annual Report 2022, August 2023
- Report from the Corporate Visit
- Embassy Addis Ababa to the Ministry of Foreign Affairs, April–May 2014
- Ethiopian Country Programme 2018–2022: Overview of commitments and disbursements as per end 2021
- Agricultural Commercial Cluster Initiative
 - Project Appraisal Document, Agricultural Transformation Agency, EFY 2011–20151 (G.C. 2018/19–2022/23), November 2018
 - M&E Plan, 2019
 - Slide Presentation on Program Update for the National Steering Committee, 6 November 2023
 - Revised Annual Budget Approval for EFY 2015, 9 February 2023
 - Result audit report on Tigray Agricultural Transformation Center, 2 November 2023
- Ethiopian Human Rights Commission Project
 - Project proposal for second phase of DK support (first phase of basket fund)
 - Signed Development Engagement Document
 - Signed Financial Agreement
 - Documents from the latest steering committee meeting in November 2023
 - Updated risk assessment
 - Overview of funding
 - Note project reconciliation
 - Latest progress report Jan–Aug 2023
 - Interim Financial Report Jan–Aug 2023
 - Revised 2023 budget and explanatory note
 - Budget 2024
- United Nations Population Fund

- 9th Country programme document for Ethiopia, July 2020–June 2025
- Signed Standard Programme Document – 9th CP
- 9th Country programme progress report July–Sept 2021
- 9th Country programme progress report Jan–Dec 2022
- Appraisal of UNFPA Intervention, Sida 13 May 2017
- Concept Note – Denmark’s support to UNFPA’s 9th Country Programme
- UNFPA Progress report – Integrated programme on sexual and reproductive health, gender-based violence and COVID-19 amongst women, adolescents and youth in Afar region, Aug 2020–June 2022

Uganda

- The Country Strategic Framework 2023–2028.
- The Bilateral Development Programme 2023–2028.
- The Bilateral Development Programme 2023–2028 – Pre-Appraisal Report, 29 June 2023.
- The Bilateral Development Programme 2023–2028 – Final Desk Appraisal Report, 26 September 2023.
- USF stocktaking report. 2023. FINAL.
- Note on Management and MEAL (Monitoring, Evaluation, Accountability and Learning), Uganda Bilateral Development Programme (UBDP) 2023–2028, Oct 2023.
- Denmark-Uganda Partnership Country Programme Document 2018–2022.
- Denmark-Uganda Partnership Country Programme Document 2018-2022 - Mid-Term Review Report, 3 May 2021.
- Climate Change Adaptation in Agriculture, Appraisal Report, 13 October 2020.
- Endline Evaluation of The Uganda Programme on Sustainable and Inclusive Development of The Economy (UPSIDE), December 2023.
- Joint Evaluation of Support to the National Response to HIV/DEVELOPMENT COOPERATIONS in Uganda 2007–2012, January 2014.
- Feasibility Study for Sexual Reproductive Health and Rights in Uganda Including Among the Refugees and Host Communities, November 2022.
- aBi Project documents
 - Development engagement document for aBi under UPSIDE.
 - Green and inclusive growth in Uganda’s agri-food systems (aBi Development) 2023–2027.
 - Accelerating Adoption of Green Inclusive Finance for Climate Change Adaptation, Mitigation & Biodiversity Conservation (aBi Finance Ltd) 2023–2027.
 - The aBi Green Growth Strategy 2020/21–2025.
 - Agricultural Business Initiative & Northern Uganda Resilience Initiative Appraisal Report, 2018.
- PACER & DGF Project documents
 - DGF II – Democratic Governance Facility in Uganda Programme Document, January 2018–December 2022.
 - Development engagement document for DGF II.
 - Mid-Term Review of The Democratic Governance Facility, Phase II (DGF II), February 2022.
 - PACER –Accountability, Civic Engagement and Rights in Uganda Programme document, October 2023.
- TradeMark Project documents
 - Development engagement document with TradeMark East Africa regarding the TradeMark Uganda Country Programme, April 2022.

- Development engagement document with TradeMark East Africa regarding the TradeMark Uganda Country Programme, July 2019.
- Final Evaluation of the TMEA-Funded Uganda Electronic Single Window (Uesw) Project.

Niger

- Niger–Denmark Country policy paper 2016–2020.
- Suivi, Evaluation et Communication de la Coopération Bilatérale Danemark–Niger, rapport financier et narratif final, Juin 2023.
- Country Programme for Niger (2017–2022).
- Bilateral/country development programmes (especially 2017–2022 and 2023–2027 but also previous programmes).
- Desk appraisal, Niger – Programme d'Appui à la Stabilité et à la Démocratie, PASD 2014–2017
- Evaluation conjointe de la coopération de la Commission Européenne, de la Belgique, du Danemark, de la France et du Luxembourg avec le Niger, 2000–2008.
- Document de la stratégie nationale de l'hydraulique pastorale, 2014.
- Programme d'Appui au Secteur Eau, Hygiène et Assainissement, Phase 2, 2012-2016 (PASEHA 2).
- Programme sectoriel eau hygiène et assainissement Proseha 2016–2030.
- Evaluation de la coopération au développement du Danemark avec le Niger, novembre 2019.

Vietnam

- Framework Programme Document on the Strategic Sector Cooperation with Statistics Denmark 2024–2027.
- Framework Programme Document on the Strategic Sector Cooperation with the Ministry for the Interior and Health, 2024–2027.
- Framework Programme Document on Strategic Sector Cooperation with Ministry of Environment and its agencies (2023–2026).
- Framework Programme Document on Strategic Sector Cooperation with Ministry of Food, Agriculture and Fisheries and its agencies (2023–2026).
- Framework Programme Document on Strategic Sector Cooperation with Ministry of Climate, Energy and Utilities and its agencies (2023–2026).
- MFA Denmark & MCEU (2020b): Danish Energy Partnership Programme III 2020–2025 with China, Vietnam, South Africa, and Mexico. Programme Document, Final, 17 August 2020. Ministry of Foreign Affairs of Denmark and Ministry of Climate, Energy and Utilities of Denmark (Copenhagen).
- MFA Denmark (2019b): Mid-Term Review: Danish Energy Agency Energy Partnership Programme (DEPP), Phase II, Development cooperation Memoire May 2019. Department of Technical Quality Support, Ministry of Foreign Affairs of Denmark (Copenhagen).
- MFA Denmark (2024): Mid-Term Review of the DEPP III (2021–2025) Programme with the Danish Energy Agency.
- Particip, ODI (2021): Evaluation of Danish Funding for Climate Change Mitigation in Developing Countries.
- PEMconsult (2020): Evaluation of the Danish Strategic Sector Cooperation. Final Report, June 2020. Ministry of Foreign Affairs of Denmark.
- Evaluation: Vietnam–Denmark: Transformation of a Partnership Synthesis Report, January 2017.
- Joint Statement on A Green Strategic Partnership Between the Government of The Socialist Republic of Viet Nam and the Government of Denmark, 2023.

- SSC guidelines 2.0.
- Annual MFA consultation minutes.

Morocco

- The Danish-Arab Partnership Programme 2022–2027.
- The Danish-Arab Partnership Programme 2017–2021.
- MFA Denmark (2018, 15th of March): Inception Review Danish-Arab Partnership Programme (DAPP) 2017–2021.
- MFA Denmark (2023, September): Danish-Arab Partnership Programme 2022-2027 (DAPP). Programmes and Projects. Annual Stocktaking Report.
- MFA Denmark (2018): Danish-Arab Partnership Programme (DAPP). Programmes and Projects. Annual Stocktaking Report.
- Consortium draft progress reporting.
- MEAL stocktaking reviews.
- Niras et al (2015): Evaluation of the Danish-Arab Partnership Programme 2003–2014. Synthesis Report, MFA Denmark.

Multilateral Study Documents

- Dalberg (2024): Updated Study of Capacities & Functions of the UN Development System to Accelerate Progress on the SDGs.
- MFA Denmark & UN Women (2022): Multilateral Partnership Agreement between Denmark and the United Nations Entity for Gender Equality and the Empowerment of Women (UN Women). 2023–2025.
- MFA Denmark & UNDP (2019): Strategic Partnership Agreement between Denmark and the United Nations Development Programme (UNDP) 2020–2022).
- MFA Denmark & UNFPA (2022): Multilateral Partnership Agreement between Denmark and the United Nations Population Fund (UNFPA). 2023–2025.
- MFA Denmark & UNICEF (2019): Strategic Partnership Agreement between Denmark and the United Nations Children’s Fund (UNICEF) 2020–2022).
- MFA Denmark (2021): Strategy for Denmark’s Engagement with the United Nations Development Programme 2022–2025.
- MFA Denmark (2021): Strategy for Denmark’s Engagement with the United Nations Populations Fund 2022–2025.
- MFA Denmark (2021): Strategy for Denmark’s Engagement with the United Nations Children’s Fund (UNICEF) 2022–2025.
- MFA Denmark (2021): Strategy for Denmark’s Engagement with the United Nations Entity for Gender Equality and the Empowerment of Women (UN Women) 2022–2025.
- MFA Denmark (2023): Evaluation of Danida Multi-Bilateral Interventions.
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- MFA Denmark (2024): Stocktaking on Doing Development Differently (DDD).
- Mopan (2021): United Nations Development Programme (UNDP). 2020 Assessment Cycle.
- NCG (2021): Midterm Review of Organisation Strategies for Denmark’s engagement with UNDP, UNFPA, UNICEF and UN Women 2018–2022.
- UN (2023): Review of governance and oversight of the Executive Boards of the United Nations Development Programme/United Nations Population Fund/United Nations Office for Project Services, the United Nations Children’s Fund and the United Nations Entity for Gender Equality and the Empowerment of Women. Report of the Joint Inspection Unit.

- Strategic partnership agreement between Denmark and United Nations Development Programme (UNDP).
- MFA Denmark (n/a): Strategy for Denmark's Engagement with United Nations Population Fund (UNFPA) 2022–2025.
- Strategic Partnership Agreement between Denmark and United Nations Children's Fund (UNICEF) 2020–2022.
- Denmark and UNICEF: Showcasing Our Shared Results for Children.

Other Documents

- Background Note to the Minister for Development Cooperation and Global Climate Policy Development policy tools – from strategy to practice.
- Kjær, A.M., Pettersson, J., Tjønneland, E., Karhu, M., Lanki J. (2022): Diverging Like-Mindedness? Development Policy Among the Nordics. In: Forum for Development Studies, 49(3), 319-344, DOI: 10.1080/08039410.2022.212041.
- Kvalitetssikring og administration af initiativpuljer. 12 grundlæggende principper. 2020, 31st of January.
- MFA Denmark. Organigram.
- Olsen, H.Z. (2016): Taksøe-rapporten: Erhvervslivet i centrum for udviklingspolitikken.
- MFA Denmark (n/a): Meeting in the Council for Development Policy on 27.01.2022
- MFA Denmark (n/a): Meeting in the Council for Development Policy on 14 September 2023. Agenda Item No. 6.
- MFA Denmark (n/a): Baggrund til udviklingsministerens virtuelle møde med OECD DAC-formanden, den 30. juni 2020.
- MFA Denmark (n/a): Baggrund til udviklingsministerens virtuelle møde med OECD DAC-formanden, den 13. April 2018.
- MFA Denmark (2021, 22nd of September): Baggrund til brug for frokostmøde mellem udviklingsministeren og formanden for OECD's Udviklingskomité, DAC, den 29. september 2021, kl. 12:00.
- OECD Peer Review Session on DDD – 11 March 10.15-14.00.
- Marcussen, M. (n/a): Nordiske Diplomati-modeller.
- The role of the Development Specialist in development and implementation of the Country Strategic Framework (CSF) and the Bilateral Development Programme.
- Indledende sondering om tilrettelæggelsen af større indsatser i udviklingssamarbejdet. Diskussionsoplæg. (2018, 28th of September).