

Annex B: Overview of Project Portfolio – Delegation/Contribution Agreements

<i>Name of project</i>	<i>Time period</i>	<i>Country</i>	<i>Sector</i>	<i>Total project funding</i>	<i>Donors involved</i>	<i>Overview of delegated funds</i>	<i>% EU Funding</i>	<i>% DK funding</i>	<i>Implementing and main partners</i>	<i>Funding modality for project/ delegation to Denmark and Management arrangement</i>	<i>Ineligible funds (gross)</i>
Business Sector Advocacy Challenge Fund II (BUSAC)	2010-2016	Ghana	Private sector development	DKK 91.4 million	EU, Denmark, USAID	EU: DKK 37 million; Denmark: DKK 40 million; USAID: DKK 14.4 million ¹	40.5	43.8	Contracted to COWI, who managed the facility	Multi-donor fund with supporting Development Partners (DFID, Danida, EC, and USAID). Denmark as Lead DP to coordinate activities. EU participated in monitoring missions.	DKK 8.4 million
The Democratic Governance Facility Uganda I (DGF)	2011-2016	Uganda	Democratic Governance	DKK 981 million	EU/Austria, Norway, Netherlands, Denmark, Ireland, Sweden, United Kingdom	EU: DKK 90 million; ² Norway: DKK 106.2 million; ³ Netherlands: DKK 100.5 million; ⁴ Denmark: DKK 175 million; ⁵ Ireland: DKK 140,6 million; ⁶ Sweden: DKK 118,2 million; ⁷ UK: DKK 250 million ⁸	9.2	17.8	The DGF had a large Project Management Unit (PMU), functioning as a semi-independent entity outside the embassy. Grants were provided to more than 100 partners during DGF I and II	EU multi-donor action. Denmark lead partner. Delegated cooperation: Denmark led, with EU funds channelled through Austria (Phase I) and directly (Phase II).	Some of the expenses from grantees. This was resolved by Austria as the DA was with Austria for phase I. This was solved with less contribution from Austria during phase II.
Regional Development and Protection Program I (RDPP)	2014-2018	Lebanon, Jordan, Syria	Strengthening assistance in areas and countries neighboring crisis and conflict, targeting internally displaced people (IDPs), refugees, and affected local communities.	DKK 310.5 million	EU, Denmark, Ireland, Czech Republic, Netherlands, United Kingdom, Norway, Switzerland	EU: DKK 91.8 million; Denmark: DKK 174.6 million; Ireland: DKK 18.7 million; Czech Republic: DKK 4.1 million; Netherlands: DKK 3.7 million; UK: DKK 3.7 million; Norway: DKK 3.4 million; Switzerland: DKK 10.5 million. ⁹	29.6	56.2	Managed by a PMU located within the Embassy in Lebanon (and Jordan). Projects Implemented by INGOs and national NGOs (ABAAD, SHIELD, Amel, AJEM, CLDH, JCLA, BEYOND, Dar al Amal and JR), (local) governments, academia and local vocational training institutions+K5	Multi-donor EU Trust Fund (DEVCO). Managed by Denmark (PMU). Funds likely just transferred to Denmark from other countries. And from the EU by Indirect Management.	Nothing to date
EU Share	2014-2019	Kenya	Water Resources Management (WRM), WatSan	DKK 61 million	EU, Denmark	EU: DKK 45 million; Denmark: DKK 16 million ¹⁰	73.8	26.2	Water Sector Trust Fund (WSTF Embassy partner in a fully embassy-funded 2014-2016 programme), WSTF channelling funding to companies in six	EU multi-donor action. Management by the Embassy via WSTF; no PMU established for the project.	c. 36 million DKK (Embassy interview data)

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									counties - community based organisations, water companies and Water Resources Users Associations (WRUAs).		
Business Environment Strengthening in Tanzania (BEST Dialogue)	2014-2019	Tanzania	Public-private dialogue	DKK 145.5 million	EU, Denmark, Sweden	EU: DKK 14 million; Denmark: DKK 97 million; Sweden: DKK 34.5 million ¹¹	10.2	66.7	Contracted to COWI, who managed the facility	Basket fund was managed by appointed partner: Denmark - the first three years of BEST Dialogue was funded by Denmark only, but from 2007-18 the EU joined the basket fund - Denmark as lead donor NIRAS as Fund Manager. Steering Committee (6 private sector, 1 government). Risk-based monitoring (monthly for high-risk partners).	DKK 4,470,000 ineligible costs reimbursed (later contested).
European Union Anti-Corruption Initiative I (EUACI)	2017-2019	Ukraine	Anti-corruption	DKK 118.2 million	EU, Denmark	EU: DKK 108.2 million; Denmark: DKK 10 million ¹²	91.5	8.5	Phase I: External PMU. Phases I and III: Management Unit under the EUNABO follow MFA procedures. Implementing partners: National Agency on Corruption Prevention (NACP), National Anti-Corruption Bureau of Ukraine (NABU), State Financial Monitoring Service (SFMS), Assets Recovery and Management Agency (ARMA, Specialised Anti-Corruption Prosecutor's Office (SAPO), five integrity cities and CSOs.	EU multi-donor action. Denmark lead partner. Implemented PMU with regional staff. Grantees provided to Ukrainian organisations. Accounting in local systems.	Ongoing audit
Regional Development and Protection Program II (RDPP)	2018-2022	Lebanon, Jordan, Syria	Strengthening assistance in areas and countries neighbouring crisis and conflict	DKK 403.7 million	EU, Czech Republic, Denmark, Ireland, Switzerland	EU: DKK 149.3 million; Czech Republic: DKK 3 million; Denmark DKK 214.9 million;	37.0	53.2	External PMU which then became internalised.		Audit ongoing likely to find ineligible costs

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						Ireland: DKK 3.7 million; Switzerland: DKK 32.8 million ¹³					
Programme for Economic Growth in the Agricultural Sector Phase II (PCESA)	2018-2020	Burkina Faso	Agriculture	DKK 57.3 million	EU, Denmark	EU: DKK 41 million; Denmark: DKK 16.3 million ¹⁴	71.6	28.4	GFA and NIRAS managed the PCESA Agri business fund	Delegated from the EU to Denmark	None
Support to the Tanzania Revenue Authority's Tax Modernisation Programme (TRA)	2018-2022	Tanzania	Tax programme	DKK 61 million	EU, Denmark	EU: DKK 16.4 million; Denmark (basket fund): DKK 44.6 million ¹⁵	26.9	73.1	IP was the National Revenue Authority	Multi-donor action delegated to Denmark as lead partner Denmark managed funds; EU signed MoU with Tanzanian Revenue Authority EU participated in steering committee, but funds channelled through Denmark.	None to date
The Democratic Governance Facility Uganda II (DGF)	2018-2023	Uganda	Democratic Governance	DKK 557.5 million	EU, Austria, Denmark, Ireland, Norway, Sweden, Netherlands	EU: DKK 89.6 million; Austria: DKK 11 million; Denmark: DKK 139 million; Ireland: DKK 69 million; Norway: DKK 35.3 million; Sweden: DKK 139 million; Netherlands: DKK 74.6 million ¹⁶	16.1	24.9	In DGF II the PMU became a part of RDE following MFA procedures.	EU multi-donor action. Denmark lead partner.	7-8 cases with fraud and corruption were discovered, which are not solved in in 2025
Support to Productive, Adapted and Market-Integrated Smallholder Agriculture (AgriFI)	2018-2024	Kenya	Agri-finance: value chain development for smallholders	DKK 726 million	EDF, European Investment Bank (EIB), Slovak Development Cooperation, Denmark	EDF: DKK 334.8 million; EIB: DKK 372 million; Slovak Development Cooperation: DKK 18.6 million; Denmark: DKK 744,000 ¹⁷	97.4	0.1	Micro Enterprises Support Programme Trust (MESPT)	EU multi-donor action. Results areas 2 and 3 led by the Embassy (via partner MESPT). No PMU at the Embassy.	Project not yet closed as of mid-2025
Legal Services Facility (LSF)	2019-2021	Tanzania	Legal	DKK 94 million	EU, Denmark	EU: DKK 36.9 million; Denmark: DKK 57.1 million ¹⁸	39.3	60.7	The LSF was responsible for channelling funds to partners.	Multi Donor action, Basket fund model, with EU funds channelled through LSF (Tanzanian NGO)	
Support to the Agricultural Business Initiative (aBi) Development Uganda	2020-2023	Uganda	Agriculture	DKK 228.6 million	EU, Denmark	EU: DKK 44.8 million; Denmark: DKK 183.8 million ¹⁹	19.6	80.4	Implemented by aBi Development with partners across the following value chains: coffee, cereals, pulses, dairy, horticulture, poultry, oilseeds and cross-cutting value chains.	Delegated to Denmark	No repayment. Ineligibility covered by the use of the notional approach stated directly in Annual Report 2023.

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									In 2025 about 14 partners.		
Enhancing the role of Kenyan women and youth in agri-business (AgriBiz)	2020-2024	Kenya	Agri-business and employment for youth and women through 8 Business Incubation Hubs	DKK 141 million	EU, Denmark, A small (DKK 1.5m) FAO contribution was planned but did not materialise.	EU: DKK 136 million; Denmark: DKK 5 million ²⁰	96.5	3.5	Kenya Climate Innovation Centre (KCIC)	EU multi-donor action, the Embassy leading on Results Area 1 under Embassy-EUD DA; implementation by the Embassy partner KCIC. No PMU at the Embassy.	Estimated DKK 33 million but probably end up at over DKK 16.5 million (Embassy interview data)
European Union Anti-Corruption Initiative II (EUACI)	2020-2024	Ukraine	Anti-corruption	DKK 241.2 million	EU, Denmark	EU: DKK 108.2 million, Denmark: DKK 133 million ²¹	44.9	55.1	Management Unit Set up	Indirect management (Delegated Cooperation). Following instruction from MFA it changed to a management unit under the EUNABO. Danish staff (diplomats) are contracted by the Embassy.	None. It was discussed if DKK 1.2 million should be returned to EUD for the preparation of EUACI phase 3. This was solved with the notional approach.
Regional Development and Protection Program III (RDPP)	2023 - 2026	Lebanon, Jordan, Syria	Strengthening assistance in areas and countries neighbouring crisis and conflict, targeting internally displaced people (IDPs), refugees, and affected local communities.	DKK 374.8 million	EU, Austria, Czech Republic, Ireland, Netherlands, Switzerland, Denmark, Jordan	EU: DKK 37.2 million; Austria: DKK 3.7 million; Czech Republic: DKK 7.4 million; Ireland: DKK 7.4 million; Netherlands: DKK 59.5 million; Switzerland: DKK 37.3 million; Denmark: DKK 200 million; Jordan: DKK 22.3 million ²²	10.0	53.4	Managed by a PMU set up in the Embassy with 9 people across both Embassies (Lebanon and Jordan)	Delegated cooperation agreement or similar contractual agreement for non-EU Member States. Denmark primary implementing partner. PMU embedded in Danish Embassy (Lebanon), 9 staff. Steering Committee (consensus-based, Embassy-led). Financial management follows Danish MFA rules.	
Digital Democracy Initiative (DDI)	2023-2026	Global South	Digital democracy	DKK 388.5 million	Denmark, EU, Norway	Lead donor (Denmark) will make a contribution of DKK 300 million, EU contribute DKK 82 million; Norway: DKK 6.5 million ²³	21.1	77.2	Managed by a dedicated PMU based in HQ	Independent PMT within Danish MFA. 9 implementing partners, 200+ sub-grantees. Risk-based monitoring and capacity building for partners. Programme Management Team at MFA / Denmark is the lead donor and Norway is the co-donor	None to date

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Transition to a Regional Circular Economy (TCE)	2023-2027	ASEAN	Circular economy	DKK 48.4 million	EU, Denmark	EU: DKK 38.4 million; Denmark: DKK 10 million ²⁴	79.3	20.7	Managed by an expert located at the Embassy in Indonesia.	EU multi-donor action. Denmark lead partner	None to date
Support to the Agricultural Business Initiative (aBi) Development Uganda (II)	2024-2027	Uganda	Agriculture	DKK 90 million	EU, Denmark	EU: DKK 37.2 million; Denmark: DKK 52.8. Mastercard will provide funding to Abi. Impact Fund has required aBi shares from 2025 ²⁵	41.3	58.7	Managed by aBi Development		None to date
European Union Anti-Corruption Initiative III (EUACI)	2024-2027	Ukraine	Anti-corruption	DKK 140.6 million	EU, Denmark	EU: DKK 70.9 million, Denmark: DKK 69.7 million ²⁶	50.4	49.6	Management Unit Set up	Indirect management (Delegated Cooperation). It will follow the set-up from phase two.	None to date

Notes and sources

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- 11 European Commission and Royal Danish Embassy of Denmark in Tanzania / Ministry of Foreign Affairs of Denmark (2018) *European Union delegation agreement, contract 2018/395–045: Business Environment Strengthening for Tanzania* (BEST-Dialogue). Article 3 – Financing the action, p.2; Annex I, Programme Description 2013–2019 (September 2013), §6.2 Programme budget. Signed in Dar es Salaam, 13–14 March 2018.
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Annex B: Overview of Project Portfolio – Transfer Agreements

<i>Programme</i>	<i>Time period</i>	<i>Country</i>	<i>Sector</i>	<i>Total project funding</i>	<i>Donors involved</i>	<i>Overview of funds</i>	<i>% DK funding</i>	<i>Comments</i>	<i>Implementation</i>
Programme d'Appui au Organisation de la Société Civile	2009-2014	Mali	Civil Society and conflict	DKK 110.2 million	EU, Canada, Denmark, Switzerland, Sweden,	EU: DKK 52 million; Canada: DKK 16.9 million; Denmark DKK 7.5 million; Switzerland DKK 16.3 million; Sweden 14.6 million ¹	7%	The Danish Contribution covers one component in a large Good Governance Program. It was extended and adjusted to September 2015 due to the State Coup 2012.	UNDP
Regional - Support to African Union Mission Somalia (AMISON) through the EU African Peace Facility	2014-2016	Somalia	Peace Facility	DKK 897 million ^{2,3}	EU, Denmark. Other MSs are providing funds to AMISON	Denmark DKK 10 million	1%	DKK 745,000 is administrative costs to EU. DKK 13.4 million (1.6%) of the expenditure are ineligible according to Financial Audit p. 5)	Grant is provided from the EU to the African Union Mission Somalia (AMISON)
EU Appui à la réduction des risques d'insécurité	2013-2017	Niger	Security Risks	DKK 158 million ^{4,5}	EU, Denmark, Norway	Denmark DKK 20 million, Norway DKK 13 million	13%	The delegation covers the component 1: (Contribute to enhanced mediation and conflict-resolution) of the Danish Regional Sahel Peace and Stabilisation Programme. It covers co-funding the EU in Niger through a contract with the EUD.	12 contracts under the Mali Body: Haute Autorité à la Consolidation de la Paix (HACP)
European Union Election Observation Mission for the General Elections of the Republic of Mozambique	2014-2015	Mozambique	Democratic Election Observation	DKK 18 million	EU, Norway, UK, Italy, Sweden, Portugal, Finland	Denmark: DKK 3 million (EUR: 0.4 million) ⁶	17%	Danish contribution is co-financing of a European Observation Mission to Mozambique for the 2014 election and beyond.	Election Observation Mission under the EU
Regional - Support to Yaounde Process, Maritime Security Programme Gulf of Guinea	2015-2017	Gulf of Guinea	Maritime Security	DKK 55.8 million	Angola, China, Japan, Nigeria, Norway, UK	Denmark DKK 13.3 million ^{7,8}	24%	Danish contribution is managed from RDE Ghana. Danish Programme Document (DED) is the DoA (Annex 1).	Expertise France. Indirect management contract with the EU. Implementation with the Internal Maritime Organisation.
U-LEAD with Europe Ukraine Local Empowerment, Accountability and Development Programme I, II, III	2016-2024	Ukraine	Governance. Reconstruction.	DKK 1 billion	Phase I: EU, Germany, Sweden, Poland, Estonia. Phase II: Germany, EU and Denmark	Total more than DKK 1 billion. Including emergency funding. Denmark: DKK 60 million ⁹	6%	From 2016. Designed to support municipal reform after the Russian occupation of Krim. Restructured after the Russian full-scale invasion (Feb 2022) to continue and support reconstruction. RDE is part of the Steering Committee.	Funding is delegated to GIZ (indirect management), which has established PMU in Kyiv and regions
Support to the development of Area C through the EU in Palestine.	2016-2020	Palestine	Development Cooperation, conflict.	DKK 59 million	EU and Denmark. Likely more MSs contributed through various agreements.	Denmark DKK 14 million ¹⁰	24%	The programme is funded from the Danish Country Programme in Palestine 2017-2020. The TA is signed 3 quarter 2019 by Denmark and EUD. Follows previous funding in 2012 and 2014.	Funding from the programme is provided to the Municipal Development Fund to further funding of projects in Area C.
Regional - Team Europe Initiative (TEI) Technical Assistance Facility (TAF) to the	2022-2025 (or 2027)	Africa regional	Trade, integration	DKK 386 million	EU, Germany, France, Sweden	Denmark DKK 200 million; EU DKK 186 million	52%	Support is provided funding to the AfCFTA Secretariat. Denmark is supporting the TAF.	Consortium: GIZ, Expertise France, and FIIAPP (Spain)

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African Continental Free Trade Area (AfCFTA)									
Partnering for Forests in Uganda	2024-2028	Uganda	Ecology, diversity	DKK 360 million	EU	Denmark: DKK 60 million (EUR 8 mill) EU: DKK 300 million (EUR 40 mill) ¹¹	17%	The Danish general contribution will cover one specific partnership. It has taken more than a year to identify which initiative to support as RDE wanted to assess capacity and follow AMG in the programme preparation.	It is expected that the EUD will sign in December 2025 with the Global Green Growth Institute for the Danish contribution
Total/average				DKK 3,044 million			13%		

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