

## Annex D – Evaluation Matrix

Questions raised in ToR	Indicators to be used in Evaluation	Analysis and data collection Methods	Sources	Availability and Reliability of Data /comments
<b>Impact of the Danish engagement in Mozambique</b>				
Q1: What longer-term changes has Danish support to Mozambique contributed to during the period of evaluation (1992-2016)?	<ul style="list-style-type: none"> <li>• Contribution to poverty reduction and economic growth</li> <li>• Contribution to democratisation and good governance (political institutions developments [judiciary, legislative and executive], participation and accountability)</li> <li>• Contribution to Government effectiveness (management systems, policy-making, government responsiveness [service provision and policy-making])</li> <li>• Contribution to Human Rights (gender equality, access to basic service, rights enforcement);</li> <li>• Contribution to sustainable development (environment management)</li> <li>• Contribution to aid effectiveness</li> </ul>	<ul style="list-style-type: none"> <li>• Document review</li> <li>• Interviews</li> <li>• Group discussions</li> <li>• Project site visits</li> </ul>	<ul style="list-style-type: none"> <li>• Programme / project completion and evaluation reports</li> <li>• Relevant sector studies</li> <li>• Aid effectiveness documents</li> <li>• Key informants' interviews</li> </ul>	<p><i>The Q also addresses Sustainability</i></p> <p><i>Some programmes do not have evaluation reports. The ET will seek to fill this gap with interviews</i></p>
<b>Effectiveness of the Danish engagement in Mozambique</b>				
Q2: What concrete development results across the Danish programme portfolio were achieved in the Period 2006-2016?	<ul style="list-style-type: none"> <li>• Improvement in good governance (participation, access to justice, political accountability, decentralization)</li> <li>• Improvement of government systems (planning, budgeting, financial management, service delivery)</li> <li>• Improvements in Aid effectiveness – coordination, alignment</li> </ul>	<ul style="list-style-type: none"> <li>• Document review</li> <li>• Portfolio analysis</li> <li>• Interviews</li> <li>• Group discussions</li> <li>• Project site visits</li> </ul>	<ul style="list-style-type: none"> <li>• Programme and project documents and data available at Open Aid Denmark, Sharepoint Internet link shared by the MFA</li> <li>• Key informants' interviews</li> </ul>	

<p>Q4: How has Denmark engaged with Mozambique in responding to the changing needs of Mozambique transitioning from fragility to development? Has the response been Relevant and Effective in addressing the needs of Mozambican society?</p>	<ul style="list-style-type: none"> <li>• Level of alignment with government strategies</li> <li>• Level of alignment with society priorities/challenges</li> <li>• Response to needs related to gender inequality, HIV pandemic, environment degradation and climate change</li> <li>• The validation (degree of affirmation or negation) on the assumptions on persistence, long-term engagement, predictability, flexibility and contribution to state-building as features of the Danish cooperation as well of their merits</li> </ul>	<ul style="list-style-type: none"> <li>• Document review</li> <li>• Portfolio analysis</li> <li>• Interviews</li> </ul>	<ul style="list-style-type: none"> <li>• Study of Danish strategies, policies and focus on strategic areas in relation to the GoM strategies, analysis of sector and budget support</li> <li>• Study of context analysis that identifies country priorities in specific period of time.</li> <li>• Programme Aid Partners (PAPs) &amp; GOM Annual Review Reports</li> </ul>	<p><i>The Q also addresses Relevance</i></p> <p>Findings from Q2 and evidence of policy/priority shifts due to needs assessments. Access to political economy and context analyses carried out by development partners (most of them confidential) is important</p>
<p>Q5: How effective has the Danish support been in contributing to state-building, as evidenced at the overall level and at the level of service provision?</p>	<ul style="list-style-type: none"> <li>• Successful state/public sector reforms supported by Denmark</li> <li>• Improvement in performance (access and quality) of public services supported by Denmark</li> <li>• The validation (degree of affirmation or negation) on the assumptions on persistence, long-term engagement, predictability, flexibility and contribution to state-building as features of the Danish cooperation as well of their merits</li> </ul>	<ul style="list-style-type: none"> <li>• Document review</li> <li>• Interviews</li> </ul>	<ul style="list-style-type: none"> <li>• Danish Programme documents, Government reports</li> <li>• Evaluation reports</li> <li>• GBS Annual review reports</li> </ul>	<p>As in Q1, but with focus on state-building and contribution to Quality of service provision. Important to develop clear and Agreed (with ERG) indicators on how to measure this</p>

				level of effectiveness
<b>Relevance</b>				
Q3: How has Danish aid responded to the needs of Mozambique as a country transitioning from fragility to development? What have been the main features of Danish aid in supporting this transition process?	<ul style="list-style-type: none"> <li>• Aid modalities and project/programme performance</li> <li>• Quality of responsiveness of aid modalities to needs identified in programmes and contextual challenges (political, economic and state capacity)</li> <li>• The validation (degree of affirmation or negation) on the assumptions on persistence, long-term engagement, predictability, flexibility and contribution to state-building as features of the Danish cooperation as well of their merits</li> <li>• Evidence of planned and monitored interventions from a post-conflict perspective</li> <li>• Kind of capacity development and institutional building and their coherence with formulated needs by GOM and other national actors</li> <li>• Evidence of contextualized responses (different regions/provinces and sectors)</li> </ul>	<ul style="list-style-type: none"> <li>• Document review</li> <li>• Portfolio analysis</li> <li>Interviews</li> </ul>	GBS reports and analyses Aid effectiveness reports	As Q4 but with a stronger focus on the transitional phase.
<b>Lessons learnt</b>				
Q6: What lessons can be learned of a more general nature from Denmark's	<ul style="list-style-type: none"> <li>• What went wrong and what was successful in Denmark's and International partners support to development in Mozambique and why?</li> </ul>	<ul style="list-style-type: none"> <li>• Document review</li> <li>• Interviews</li> </ul>	<ul style="list-style-type: none"> <li>• Aid effectiveness reports</li> <li>• GOM &amp; PAP</li> </ul>	This is not an indicator in the SMART sense, but rather a point of analysis

<p>engagement in Mozambique – for Mozambique and for other international partners present in Mozambique, aiming to contribute to the development of Mozambique?</p>	<ul style="list-style-type: none"> <li>• Pilots and new approaches in the Danish cooperation of interest</li> </ul>	<ul style="list-style-type: none"> <li>• Group discussions</li> </ul>	<p>reports (PAPs performance)</p> <ul style="list-style-type: none"> <li>• Interviews – Development partners, civil society and government officials of Development aid coordination and effectiveness areas</li> </ul>	
<p>Q7: What lessons can be learned from Mozambique's experience with transitioning from a post-conflict society to a stable developing country?</p>	<ul style="list-style-type: none"> <li>• Role of development aid in the transition from emergency and a conflict country to economic growth and democratisation</li> </ul>	<ul style="list-style-type: none"> <li>• Document review</li> <li>• Interviews</li> <li>• Group discussions</li> </ul>	<ul style="list-style-type: none"> <li>• Country political economy analyses</li> </ul> <p>Interviews with:</p> <ul style="list-style-type: none"> <li>• Academic economic and political development experts</li> <li>• Development partners</li> <li>• Government officials</li> </ul>	<p>Comment as above on the type of indicator. In this question, as it is, the ET assumes that the analysis should be beyond Denmark support or development aid partners and be broader, about the challenges the country faced in the transition process described. on the type of indicator. In this question, as it is, the</p>

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